



# Physician Assistant History Society

Celebrating 15 Years: 2002-2017



15<sup>th</sup> Anniversary

**Physician Assistant History Society**

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**Issued: April 8, 2017**



The Society for the Preservation of Physician Assistant History, Inc. - or more simply, the PA History (PAHx) Society - was incorporated on January 17, 2002. It was established to oversee and to provide funding for the Physician Assistant History Center established at Duke University in May 2001. On June 15, 2011, the Society became a supporting organization of the National Commission on Certification of Physician Assistants (NCCPA) located in Johns Creek, GA. Today, the Society is recognized as the preeminent leader in fostering the preservation, study and presentation of the history of the physician assistant profession. One of the Society's missions is to illustrate how PAs have and continue to make a difference in the delivery of accessible, affordable and high quality health care services to American Society.



## Foreword

The history of the PA profession is a rich and compelling story that should never be lost, or forgotten. Dr. Reginald Carter, PhD, PA, had that foresight in 2000 when he published an article suggesting that a national office be established to “study, preserve and present the history of the PA profession.”

With his strong commitment and dedication, Dr. Carter saw his vision come to fruition in 2002. As the PA History Society celebrates its 15th Anniversary in 2017, the interesting stories of the people, places and events that have shaped our profession for the past 50-years have been safely maintained for future generations to enjoy. Equally important, the history that PAs make today will continue to be safeguarded in the future.

It is important for any profession to have the ability to reflect upon, and learn from its past, in order to create a strong and vibrant future. As the PA profession continues to experience tremendous growth, the new generation of PA faculty, programs, and students should acknowledge our history and contributions that were made by the pioneering PAs who fought for the privileges that PAs enjoy today.

As a PA, I am proud of the Society’s accomplishments over the past 15 years. The varieties of materials available in the PAHx Collection and on its illustrated website are extensive. In addition to preserving and sharing the history of the profession, the Society has also developed several educational products with its resources: it published *The Physician Assistant: An Illustrated History*, online Educational and Historian Toolkits, a 50th Anniversary Toolkit, recorded Oral Histories during the national conferences, and the beautiful, new Veterans Memorial Garden dedicated to PAs located at the Stead Center. In addition, the Society has developed a partnership with the National Library of Medicine to create an informative banner and online exhibition to promote the PA profession that will travel to over 50 sites in the next five years (2017-2021).

As a profession, we must learn from the founders and never forget our roots as we continue to grow, evolve and reach new, professional heights. The history of our profession continues to be made every day. It is up to us to tell the story of our profession; to celebrate its accomplishments and impact, and to continue to chronicle its rich journey. I encourage everyone to visit the PAHx website regularly and to support the continued work of the Society. The history that the PA History Society is preserving is **our** history. It belongs to all PAs.

Thank you to our profession’s pioneers, history makers and the visionary leaders of the PA History Society. Congratulations on fifteen years of dedicated efforts and service and many more ahead.

With appreciation,



Dawn Morton-Rias, EdD, PA-C  
President and Chief Executive Officer  
National Commission on Certification of Physician Assistants  
Johns Creek, GA  
February 16, 2017



**Dawn Morton-Rias**  
President and CEO  
NCCPA, 2014 -

## Preface

As PAs, we've had many unique opportunities—some tough, some easy and some serendipitous. For “first generation” PAs, we treasure our experiences in creating a new health profession. We're proud of our profession's flexibility in responding to the changing health care environment. Although we've faced challenges and opposition, we've also enjoyed the support and friendship of visionaries and advocates. As individuals and as a profession, we've grown into a “force” that has increased health care access in almost every imaginable setting.



**Ruth Ballweg**  
Historian - PA History Society

The attraction of PA History has brought many PAs and colleagues together, who recognize that it was--and still is-- possible to collect, save and preserve our remarkable history from its very beginning! We are fortunate to benefit from the vision and leadership of one of the Society's cofounders; Reginald Carter PhD-- now Emeritus Historian—and the principle author of this document that describes and celebrates the first fifteen years of the PA History Society.

For the past 15 years, we have interviewed and collected materials from early founders and supporters of the profession, created an interactive website that grows significantly each year, organized and “grown” an unparalleled collection of historical materials. We've taught PA Programs how to save and preserve their own institutional histories and given technical assistance to those who have needed access to primary source materials and images to support their work. We're especially proud of the support that we have given to both the Journal of the American Academy of Physician Assistants and Journal of the Physician Assistant Education Association with images for their 50<sup>th</sup> Anniversary articles.

None of this would have been possible without the support of committed volunteers and staff whose contributions are detailed in this report. As the PA career expands globally, we are being asked to assist in the establishment of similar history endeavors in other countries. Consequently, we have the opportunity to help preserve the history of parallel US health professions that have also been created and developed within the past 50 years.

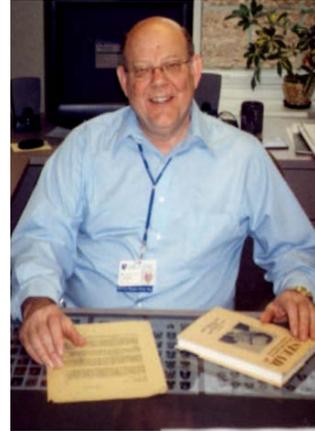
Although we have made much progress since becoming a supporting organization of the NCCPA, we still need to develop a sustainable funding model that reaches far into the future. The last section of this document describes this quandary and puts forth some solutions. The Society's vision is that every PA will use lessons learned from their professional history to strengthen and adapt our status as “change agents” in the health care environment. For this to happen, we will continue to seek the support of every PA, every PA program, every constituent organization and each of the four PA organizations.

A handwritten signature in black ink, appearing to read 'Ruth Ballweg', written in a cursive style.

Ruth Ballweg, MPA, PA-C Emeritus  
Historian, PA History Society  
Seattle, WA  
January 16, 2017

## Acknowledgements

The Physician Assistant History Society was established at the time the PA Profession was celebrating its 35<sup>th</sup> Anniversary. Now as the profession enters its 50<sup>th</sup> year and the Society its 15<sup>th</sup> year of existence, it is a good time to reflect on the Society's own history and accomplishments. The Society's success is a testimonial to the people who have dedicated time and effort so that future generations of PAs can understand and appreciate their unique history and legacy. At the beginning of this journey, I noted that to be successful, both financial and volunteer support would need to come from the PA community. So it is with much gratitude that I thank our founding members, life-long sponsors, advocates, associates and volunteers, who have served on the Society's Board who have helped the Society fulfill its mission for the past 15 years. As we cultivate the next generation of supporters and volunteer leaders for the Society, I hope they will have the same passion that we have had about capturing and telling the collective stories of those who established the PA Profession, fought and won legislative and reimbursement battles, struggled to gain acceptance and recognition, and validated the PA concept by making a difference in the lives of their patients and communities. The advent of the physician/PA team concept is one of the most significant social innovations to take place in 20<sup>th</sup> Century American Medicine. As such, it is a story worth telling.



**Reginald Carter**  
**Historian Emeritus**  
**PA History Society**

The Society has an incredible history including its transformation from a membership organization to a supporting organization, first of the AAPA (2007) and later of the NCCPA (2011). As a membership organization, and later as a supporting organization of the AAPA, the Society had difficulty achieving financial stability and maintaining staff. Thanks to the NCCPA Board of Directors and CEO/President, Dawn Morton-Rias, EdD, PA-C, the Society now has the staff and facilities necessary to carry out its mission. So it is with a renewed sense of purpose that the Society's Trustees and staff look forward to what can be accomplished in the next 15 years.

Has the effort been worthwhile? Yes, in more ways than I can express.

In closing, I want to thank our PA History Staff, Lori Konopka-Sauer, BS - Managing Director, Michelle Schabowski, MSIS – Archivist, Connie Mara - Administrative Assistant, and our historian, Ruth Ballweg, MPA, PA-C, for their assistance in the preparation of this manuscript. Their edits, suggestions and comments are much appreciated. Also, thanks to the Society's Board of Trustees who reviewed, made suggestions and approved this manuscript for publication and distribution.

Reginald D. Carter, PhD, PA  
Historian Emeritus, PA History Society  
Mebane, NC  
January 1, 2017

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## Physician Assistant History Society

***Mission:*** To share the history of the development of the PA profession and illustrate how PAs continue to make a difference in our society.

***Vision:*** The PA History Society brings PA history alive by inspiring the next generation of PAs, patients and policymakers.

### ***Values:***

1. **Recognition and understanding:** PAHx promotes recognition and understanding of the physician assistant profession by documenting the efforts of those who have contributed to its development, evolution, and promotion.
2. **Dedication:** PAHx is dedicated to faithfully and comprehensively assembling the collective history of the profession.
3. **Credibility:** PAHx is recognized by PAs and the health care community as the primary repository of the history of the physician assistant profession.
4. **Engagement:** PAHx strives to engage and involve the public, PAs, and PA programs to participate in the collection, preservation and sharing of PA history.

## PA History Society Timeline

- Aug 15, 2000** Article is published in *Perspective on Physician Assistant Education* by Reginald Carter, Ph.D., PA calling for the establishment of an “office to study, preserve and present the history of the PA profession.”
- May 22, 2001** Physician Assistant History (PAHx) Office website is launched; designed by Education Media Services at Duke University Medical Center (DUMC); funded by \$3,280 grant from the American Academy of Physician Assistants (AAPA).
- May 28, 2001** First meeting of the PAHx Office Planning Group held in Anaheim, CA. The meeting included representatives from the American Academy of Physician Assistants (AAPA), Association of Physician Assistant Programs (APAP, now PAEA) and the National Commission on Certification of Physician Assistants (NCCPA).
- July 1, 2001** PAHx Office becomes operational with support from the Department of Community and Family Medicine, Duke University Medical Center (DUMC) Library and Archives, AAPA, NCCPA, APAP (now PAEA) and Eugene Stead, Jr. MD. Reginald Carter, Ph.D., PA is named Director and Historian.
- Jan 17, 2002** Society for the Preservation of Physician Assistant History (SPPAHx) is incorporated in North Carolina.
- Feb 22, 2002** North Carolina Academy of Physician Assistants (NCAPA) donates \$15,000 to support development of the PAHx Society. The NCAPA delegates submit a resolution to the AAPA House of Delegates (HOD) to endorse and support the PAHx Society. The resolution is passed in May at the annual meeting.
- May 25, 2002** PAHx Society bylaws are adopted by the Advisory Board during a meeting held in conjunction with the AAPA annual conference in Boston, MA. Jeffrey Heinrich, EdD, PA-C is elected president with fiscal year to begin July 1, 2002. PAHx Society is given complimentary space for a booth in the Exhibit Hall.
- June 20, 2002** A Library Services and Technology Act (LSTA) Exploring North Carolina's Cultural Heritage Online (ECHO) Digitization grant for \$45,000 is awarded to DUMC Library to image over 875 items from DUMC Archival Collection related to PAs. The grant is coauthored by the PAHx Society and the DUMC Library.
- July 30, 2002** PAHx Society publishes its first online newsletter detailing the Society's first Board of Directors meeting held in Boston, MA on May 25th.
- Feb 24, 2003** The IRS grants 501(c)(3) status to the PAHx Society making donations tax deductible.
- May 14, 2003** Josiah C. Trent Fund awards a \$2,000 grant to add a search engine to access the digital collection and to upgrade the existing PAHx Society website.
- Nov 11, 2003** PAHx Society video tapes oral history interviews with founders of the APAP (now PAEA) during the 30th anniversary meeting held in Miami, FL.

- Jan 15, 2004** Ralph Snyderman, MD, Chancellor of Health Affairs, Duke University, approves DUMC Archives to house PAHx Society papers and the special PA historic collection.
- May 17, 2004** PAHx Center is established to replace the PAHx Office and the PAHx Society's archival collection is transferred to DUMC Archives. A new website is launched as a joint effort of the PAHx Society and DUMC Library and Archives.
- July 1, 2004** PAHx Society becomes responsible for funding and overseeing the PAHx Center— its academic arm. With funding support from the AAPA, NCCPA, APAP (now PAEA), members and sponsors, the PAHx Society awards grant to DUMC Archives to hire a fulltime archivist to grow and maintain collection. Mira Waller, MLA is hired and begins work on Aug. 1, 2004.
- Nov 24, 2004** PAHx Society holds its first workshop at the APAP (now PAEA) Educational Conference in Nashville, TN to teach PA faculty the basics of archiving and preserving historical documents.
- Jan 15, 2005** Pam Scott Moyers, President of the PAHx Society, signs a contract with Michael Gerchufsky, editor of *Advance for Physician Assistants*, to publish one-half page history article in upcoming issues of the magazine; the first article appears in the March 2005 issue. The articles run in the magazine through 2008.
- Oct 18, 2005** PAHx Society is given permission to reprint and market book, *Just Say for Me*, a collection of Dr. Stead's quotes. The book was coauthored by Earl Metz, MD and Fred Schoonmaker, MD and the quotes soon become referred to as "Steadisms."
- Jan 15, 2006** PAHx Society and PAHx Center office are relocated from Duke University to the Eugene A. Stead, Jr. Center for Physician Assistants; the building is owned and operated by the NCAPA.
- Oct 27, 2006** The PAHx Society BOD accepts offer from AAPA BOD to become a supporting organization of the Academy. Work begins to change the Society's IRS status accordingly and to transfer administrative duties and financial assets to the AAPA.
- Apr 21, 2007** Dedication ceremony is held at Stead Center in Durham, NC for combat medic statue placed in garden to honor former military medics and corpsmen that pioneered the PA profession.
- July 1, 2007** PAHx Society office is moved to AAPA building in Alexandria, VA. Kevin Bayes is named managing director by the AAPA. Reginald Carter, PhD, PA remains director of the PAHx Center and the PAHx Society Historian with the office still located at the Stead Center in Durham, NC.
- Dec 10, 2007** Stead Legacy Fund task group, chaired by E. Harvey Estes, Jr. MD, established to (1) raise funds to preserve and catalog items donated to the PA History Society by Dr. Stead's family after his death and (2) to hold a symposium in October 2008 to celebrate Stead's Centennial Year.

- Jun 30, 2008** Reginald Carter, PhD, PA relinquishes his role as director of the PAHx Center and as the PAHx Society Historian. The PAHx office is closed at the Stead Center and the Society's archivist, Adonna Thompson, MLS, assumes role of PAHx Center Director working both at the DUMC Archives and the Stead Center.
- Oct 26, 2008** Stead symposium titled "The Teaching Legacy of Eugene A. Stead, Jr., MD" is held in honor of the 100th anniversary of his birth.
- Nov 11, 2008** The area surrounding the combat medic statue at the Stead Center is named the Dr. John McElligott Veteran Memorial Garden in gratitude of his support of the PAHx Society's mission.
- Jan 15, 2010** AAPA donates photographic collection to be digitized with funds provided by National Library of Medicine and National Institutes of Health, Department of Health and Human Services. Having replaced Adonna Thompson in 2008, PAHx Center Director and Archivist, Leila Ledbetter, MLIS oversees the project.
- Mar 1, 2010** A book of Stead Symposium papers is published by Carolina Academic Press titled *Learning to Learn: The Teaching Legacy of Eugene A. Stead, Jr., MD*.
- March 2010** The AAPA informs the PAHx Society Board of Directors that they can no longer provide financial and staff support. A proposal is sent to the NCCPA Foundation requesting funds to support the ongoing archival work being accomplished by the PAHx Center. This begins a dialog with the NCCPA about assuming responsibility for the PAHx Society and its mission.
- June 15, 2011** The PAHx Society signs an affiliation making the Society a supporting organization of the National Commission on Certification of Physician Assistants (NCCPA); The Society's archival collection is transferred from the DUMC to the Johns Creek headquarters and the PAHx Center affiliated with the DUMC Library and Archives ceases as a separate entity.
- June 3, 2012** The Board of the PAHx History Society holds a ribbon-cutting ceremony to introduce its Trustees to the new quarters housing the Society's archival collections and workspace.
- Nov 8, 2012** The Society donates ruby-colored-academic stoles to past-presidents of PAEA to wear at a major reception held during the Annual PAEA Meeting in Seattle to celebrate the organization's 40th Anniversary. Twenty-two of the 36 living past presidents wear the stoles (Ruby being the color for 40th anniversaries) as champagne toasts are offered by Alfred M. Sadler, Jr., MD, first President of the Association in 1972, and Tony Brenneman, MPAS, PA-C, its 2012 President.
- May 1, 2013** *The Physician Assistant: An Illustrated History* by Thomas Piemme, Alfred Sadler, Jr., Reginald Carter and Ruth Ballweg is published for the Society by Acacia Publishing, Inc.

- Dec 15, 2014** Following preliminary discussions which began in August 2012, the PA History Society signs a contract with the National Library of Medicine (NLM) to develop a traveling exhibit consisting of six banners that highlight the professions flexibility, diversity, collaborative framework and community service, both nationally and internationally. Funded by a grant from the NCCPA, the exhibit is to travel between NLM constituent libraries and affiliated organizations for five years beginning in 2017 when the PA Profession celebrates its 50th anniversary.
- Feb 10, 2015** The PAHx Society makes available to its Associates an *Educational Toolkit* on the History and Legacy of the Physician Assistant Profession to teach students their professional history.
- Sep 10, 2015** The PAHx Society launches a *Historian's Toolkit* to help its Associates preserve and make available their own institutional history. It is designed to help PAHx Associates identify, gather, organize and maintain materials that document the history of their programs according to archival standards and to make these records available to their constituents and to the general public.
- Nov 8, 2015** With the Board of Trustees' approval, the Society begins working with the North Carolina Academy of Physician Assistants (NCAPA) to upgrade the John McElligott Veteran Memorial Garden at the Stead Center in Durham, NC to honor PA Veterans and PAs serving in the uniformed services.
- Apr 24, 2016** Working with a Society appointed design team, Julie Sherk, a professor at NC State University, and her landscaping students submit a final design for the Veterans Memorial Garden upgrade that is accepted by the Society and NCAPA Boards.
- June 1, 2016** The PAHx Society approves the design for traveling banner exhibits produced by the National Library of Medicine (NLM) titled *Physician Assistants: Collaboration and Care*. Work begins on developing an online exhibition including educational components and instructions on how institutions can schedule the traveling exhibit.
- July 23, 2016** Responding to a request from the Society, Cartoonist Jim Scancarelli decides to reintroduce Chipper Wallet, PA-C into the daily *Gasoline Alley* comic strip. Chipper as a former US Navy Corpsman, who helped introduce the PA concept to the American public when he applied and was accepted into a PA educational program in 1971.
- Oct 6, 2016** The National Library of Medicine, in partnership with the PAHx Society, launches *Physician Assistants: Collaboration and Care*, a traveling banner exhibition with an online adaptation.
- Feb 1, 2017** The PAHx Society provides Associate programs a 50th anniversary toolkit to help PA programs and constituent organizations celebrate the 50th anniversary of the PA Profession during 2017. The toolkit contains downloadable slides, banners, posters and video that can be adapted for various uses.

**April 8, 2017** The PAHx Society Board of Trustees meets at the Eugene A. Stead, Jr. Center for Physician assistants in Durham, NC to celebrate the Society's 15th anniversary and to dedicate the upgraded Veterans Memorial Garden.

## Part One: Getting Started

*"The achievements of an organization are the results of the combined effort of each individual." - Vince Lombardi*

### Early Interest in Preserving History of the PA Profession

Early attempts to capture the history of the physician assistant (PA) profession were at best sporadic and more institutionalized than global in nature. Three notable, independent efforts to preserve primary source materials took place at Duke University, the University of Washington and the American Academy of Physician Assistants (AAPA) between 1977 and 1997. These efforts were spearheaded by Reginald Carter, PhD, PA; Ruth Ballweg, MPA, PA-C Emeritus; and J. Jeffery Heinrich, EdD, PA-C, respectively. Carter and Ballweg collected and safeguarded records produced by the Duke University PA Program and the MEDEX Northwest PA Program while Heinrich worked with the American Academy of Physician Assistants to preserve the organization's historical records.



**Carter, Ballweg and Heinrich, 1990s**

#### M E D I C A L   H I S T O R Y

### Prototype PA

NCMJ / November 1987, Volume 48, Number 11

James F. Gifford, Jr., Ph.D.

Formal training for physician assistants entered its third decade in 1985, with the role firmly established among the ranks of American health professionals. During the past decades PAs have entered a wide variety of general and specialized practice settings,<sup>1</sup> the success of PAs being in significant part to their adaptability. This adaptability reflects the complex social origins of the role, which included the increasingly positive value placed on health care by Americans in the twentieth century, the social pressures characteristic of the 1960s, awareness in the medical community of other physician-extender models both in this country and abroad, and the many specific needs of clinically trained personnel that emerged, at the Duke University Medical Center and elsewhere, out of the attempt to deliver quality medical care to all Americans.<sup>2</sup>

Historically, however, the most specific forerunner of formal physician assistant training was the family practice of Amos Johnson, M.D., and Henry Treadwell of Garland, North Carolina. The story of their professional relationship, which began in 1940 and ended with the death of Dr. Johnson in 1975, not only recalls the roots of the PA role but also raises the question of how best to conserve and expand the experience of PAs in mid-career when their original

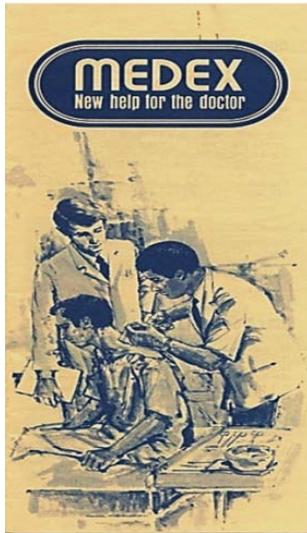


**The Practice Setting**

**Gifford's article about Dr. Amos Johnson's Assistant Buddy Treadwell**

The first medical historian to investigate and write about the development of the PA profession was James Gifford, PhD, at Duke University. Gifford had the advantage of using primary source materials located in the Duke University Medical Center (DUMC) Archives that he helped establish in 1977. Reginald Carter worked closely with Gifford to organize, process and store important records that had been kept by the PA program from its inception in 1965 and the papers of key individuals who were involved in the establishment of the PA Program, the American Academy of Physician Assistants (AAPA), the American Registry of Physicians' Associates (ARPA) and the Association of Physician Assistant Programs (APAP). Gifford wrote the introductory chapter to Carter and

Henry Perry's Book, *Alternatives in Health Care Delivery: Emerging Roles for Physician Assistants* published in 1984. In 1985, Gifford interviewed and published an article about Henry Buddy Treadwell, a prototypical physician assistant, trained by Dr. Amos Johnson to assist him with his general medicine practice in Garland, NC. With a small grant from the Trent Foundation, Gifford and Carter produced a video about the history of the PA profession that was made available to all PA programs in 1993. As a young graduate student at Harvard University, Natalie Holt used primary source material from the DUMC Archives for her senior Honors Thesis (1995). She later published the thesis in the *Bulletin of the History of Medicine* titled "Confusion's Masterpiece: The Development of the Physician Assistant Profession."

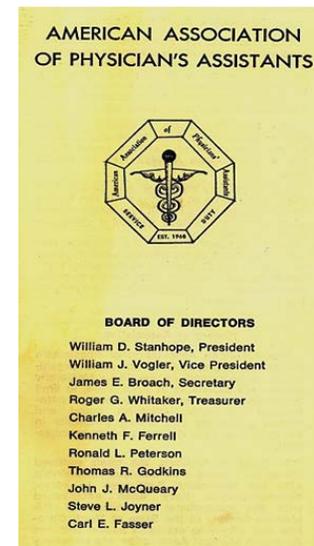


MEDEX Pamphlet  
1973

Soon after joining the faculty of the University of Washington, Ruth Ballweg, Emeritus and her colleagues began collecting, organizing and storing records and personal papers that contained primary source materials relative to the establishment and development of the MEDEX Northwest PA Program and its adaptation by other institutions. In 1983, some of the records were sent to the University's Library and Archives. They included correspondence, curriculum and subject files dating from 1968-1978 when Drs. Richard Smith and David Lawrence were directly involved with the program. Ballweg used these resources, in part, to write a chapter on PA history that appeared in *Physician Assistant: A Guide to Clinical Practice* first published in 1994. Both Carter and Ballweg recognized the importance of safe-guarding the records and papers at their respective institutions by placing them in their University's archives.

While working in the burn unit at the Norwalk-Yale University Hospital, J. Jeffrey Heinrich became involved in the American Burn Association (ABA) serving on the organization's Board of Trustees and various committees. In 1990, he was assigned to the ABA archive committee which began collecting records, videotaping interviews with past leaders and gathering other relevant material. In 1995, the committee worked out an arrangement with the National Library of Medicine (NLM) to archive the ABA records. At the time, Heinrich felt that the AAPA should establish an archive committee similar to the one used by the ABA to safeguard important historic records. In 1996, the agreed and allocated \$10,000 to the "history project" the following year. Kevin Bayes, BBE, a staff member, was hired to assist Heinrich. Heinrich became the AAPA's archivist. Administrative files were gathered and stored in a designated "archive room" and past leaders were asked to send records and photographs that they had in their possession to the AAPA archive committee. Arrangements were made with the NLM to store AAPA records and several boxes containing files from the American Registry of Physicians' Associates were sent to the NLM in Bethesda, MD.

At the 1996 annual AAPA conference in New York City, Carter, Heinrich and Ballweg began to discuss their mutual interest in preserving the PA profession's history. They believed this needed to be a joint centralized effort involving all four national PA organizations, PA educational programs and AAPA constituent organizations. Carter expressed his concern about donating PA historic records to the NLM and then having to go through a third party to access records and make them available online. In 1998, Heinrich became the Director of the George Washington University PA Program which placed him in Washington, DC near the AAPA office in Alexandria, VA and nearer to Duke University in Durham, NC. Over the next two years, others joined the conversation about needing to develop a national strategy to preserve the history and legacy of the PA profession. Notable among these were Don Pedersen, PhD, PA-C, Elaine Grant, MPH, PA-C, Glen Combs, MA, PA, Carl Fasser, PA, James Cawley, MPH, DHL (Hon), PA-C, Roderick Hooker, PhD, PA and Bill Stanhope, MS, PA. In their book, *Physician Assistants in American Medicine* published in 1997, Hooker and Cawley, included a timeline and a chapter on the development of the profession.

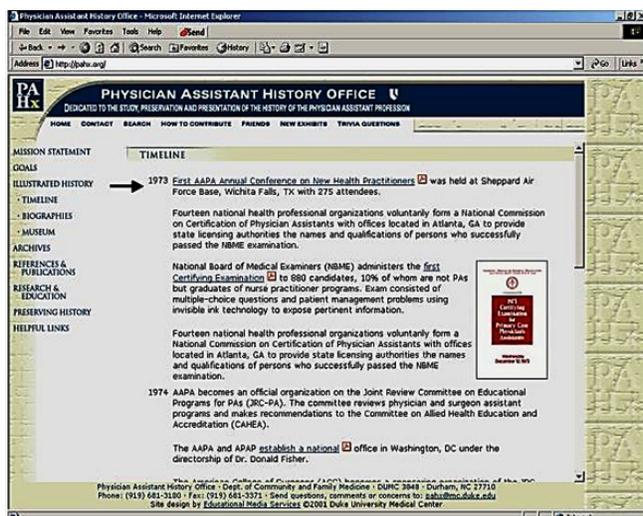


AAPA Pamphlet 1969

## Establishment of a PA History Office and Center at Duke University

In 2000, Carter decided to relinquish his role as Division Chief of PA Education at Duke University and pursue other academic interests until he formally retired in 2004. He approached the chairman of his department, Lloyd Michener, MD, with the idea of establishing an Office for Physician Assistant History spending 50% of his time in the effort. With Michener's support, Carter and the newly appointed division chief, Justine Strand de Oliveira, DrPH, PA-C, set the plan in motion. Carter and Mildred Woody, the Division's Administrator, assumed responsibility for creating a PA Alumni Affairs Office and a PA History Office within the Department of Community and Family Medicine. A recent gift of \$55,000 given to the PA program by Dr. Eugene A. Stead, Jr., was used to start the venture.

Carter sent proposals to the AAPA, APAP and NCCPA seeking financial support to help establish the office and met with each organization's leadership to answer questions. In July 2000, Carter and Heinrich attended the AAPA Leadership Summit held in Alexandria, VA and held a "Want to be a PA History Millionaire" PA history trivia contest as a fun way to emphasize that PAs needed to know and appreciate their professional history. The presentation was well received and Marilyn Fitzgerald, a member of the AAPA staff, wrote a personal check to the PAHx Office the first individual to do so.



Original website design – timeline, 2001

To promote the PAHx Office and keep PAs abreast of steps being taken to preserve PA professional history, Carter met with Tom Hurtgen, Director of Educational Media Services at the Duke University Medical Center, to discuss the cost of developing and maintaining a website for the Office. The website design and service cost was \$3,280 including a logo design<sup>1</sup> that could be used for the website and stationary. With the assistance of AAPA CEO Stephen Crane, PhD, MPH, PA-C, a small grant was obtained from the AAPA to develop and host the website. The website came online one week prior to a meeting of a planning group held at the AAPA annual meeting in Anaheim, CA.

To let others know about the project, and to obtain support, Carter wrote an article titled "An Office to Study, Preserve and Present the History of the PA Profession" that appeared in *Perspectives on Physician Assistant Education* in August 2000. As noted in the article, a website was created and launched in January 2001 to market the project to potential contributors. The Office became fully operational in July 2001. Carter noted that "To be successful, the office will need both financial and volunteer support from the PA community." His budget projection was \$600,000 for the first 3 years to staff the office and begin the archival process of collecting, organizing, processing and storing records, photographs, films and videos, conducting oral histories, writing biographies and making digital images of important documents and other materials available online.

<sup>1</sup> Carter chose the acronym PAHx for Physician Assistant History - using the medical abbreviation Hx for History (used clinically for medical or family history). The blue and gold colors used in the logo stand for truth and happiness (cub scouts) and when vocalized, PAHx sounds similar to the Latin word PAX meaning peace.



**Planning Team, Anaheim, California, May 28, 2001 - Seated: Marilyn Fitzgerald, Reginald Carter, Kate Hill; Standing: Don Pedersen, David Asprey, Timi Agar Barwick, Nancy Hughes and Jeffrey Heinrich**

A planning team representing the national PA organizations was asked to meet with Carter and Heinrich during the AAPA annual conference in Anaheim, California on May 28, 2001. The group asked Carter to proceed with plans to establish the office and seek funding from PA programs and constituent organizations as well as corporate sponsors. They warned about trying to do too many things at once and asked Carter and Heinrich to explore establishing a Society to support the ongoing archiving activities at Duke. They stated that donors would be more likely to support a national organization through membership rather than to donate funds to Duke University to support the PA History Office. They also

believed it was important to establish a board of advisors representing a broad base of PA constituents to guide and establish priorities for the PA History Office.

An advisory board was formed with Heinrich as chairman and met for the first time at the APAP (now PAEA) meeting held in Albuquerque, NM in October 2001. Carter reported that the Office was operational and reviewed failed attempts to secure funding from private foundations and corporations. The AAPA and NCCPA contributed funds; the PA Foundation was still considering its involvement; while the APAP had given approval to approach PA programs about supporting the PA History Office. The advisory board asked Carter and Heinrich to develop bylaws for a Society. They believed that membership dues were going to be the best way to garnish additional financial support for the work to be accomplished.

The Society's collection initially began when Carter donated items that he had personally collected over the years including books, journals, manuscripts, posters, 35 mm films<sup>2</sup>, VHS Videos, a medical bag with instruments, lapel pens and other PA related memorabilia. Clara Vanderbilt, PA-C donated her personal papers to the Society in October 2000 that highlighted her leadership role from 1970 to 1987 with the New York State Society of Physician Assistants, AAPA, the NCCPA, the PA Surgical Residency at Montefiore Medical Center, and APAP. In December 2001, Steve Joyner, PA-C donated a scrapbook he had created that contained photographs, newspaper clippings, certificates and other items related to his career as a physician assistant and in kidney organ procurement.

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<sup>2</sup> The films were obtained from various PA Programs and digitized so that clips could be used to produce the 1983 video titled *Physician Assistant: History of a Health Manpower Innovation*. The films include *MEDEX Northwest* (1970), *Status Report: the Physician's Assistant* (1971), *Whatcha Going To Do: Going Back* (1973 featuring Joyce Nichols, PA-C working in a rural satellite clinic in NC and *Physician Assistants: Partners in Primary Care* (1976).

## Part Two: PAHx Society and PAHx Center

### Establishment of the Society for the Preservation of PA History



Carter and Heinrich outside VA Hospital, Richmond VA, 2005

Heinrich and Carter met at the Veterans Administration Hospital in Richmond, VA to draft bylaws, begin the process of incorporating the Society and obtain 501(c)(3) IRS tax status approval. Heinrich published an article about the formation of “A New Physician Assistant Society” in the autumn 2001 issue of *Perspectives on Physician Assistant Education*. He wrote “The Society will be a preeminent leader in fostering the preservation, study and presentation of the history of the PA profession.” Carter asked a lawyer friend, Jim Littman, to help them incorporate the Society in North Carolina. He did so without charge. The Society for the Preservation of Physician Assistant History (SPPAHx), Inc. was incorporated on January 17, 2002. Heinrich was appointed president and Carter executive director.

Officers were appointed when the Board met on May 25, 2002 in Boston, MA. They were: J. Jeffery Heinrich, EdD, PA-C, President; Ron Nelson, PA-C, President-Elect; Ruth Ballweg, MPA, PA-C, Secretary, Glen Combs, MA, PA-C, Treasurer, and Elaine Grant, MPH, PA-C, parliamentarian. The bylaws were amended and approved and a budget agreed upon for 2002-2003 with the understanding that membership dues would be split 40:60 between the Society and PA History Office and that all donations would be used to support ongoing project of the PA History Office during the year. Thanks to a complimentary booth at the conference provided by the AAPA, the Society was able to register 125 new founding members.



Glen Combs, Ruth Ballweg and Jeff Heinrich  
May 25<sup>th</sup> Board Meeting

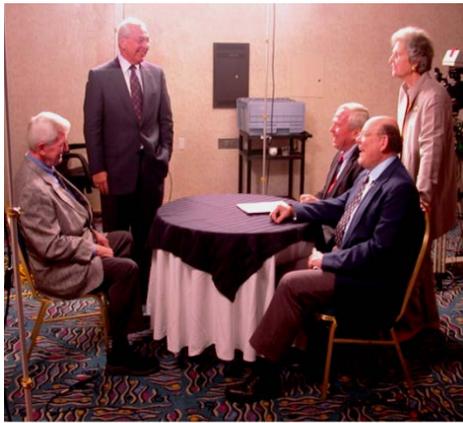
The Society became fully operational July 1, 2002. The IRS approved the Society as a 501(c)(3) organization in February 2003. The strategic plan was to grow the Society into a national organization that would guide, govern and eventually take over financial responsibility for the work being accomplished at Duke University.

### Initial Efforts to Capture and Present the History of the PA Profession via the Internet

In 2002, Carter and Patricia Thibodeau, MLS, MBA, Associate Dean for Library Sciences, received a \$45,000 Library Services and Technology Act (LSTA) Grant to digitize and make available important documents located within the DUMC Archives relevant to the establishment of the PA profession. Thomas Clark, MLS was hired to manage the project and began work in January 2003. Carter selected and wrote metadata for over 500 items found in the archives that were digitized and made available on the DUMC Library and Archives website.<sup>3</sup> The Illustrated PA History Website was redesigned to include

<sup>3</sup> Images can be accessed at <https://medspace.mc.duke.edu/sites/timeline>

a timeline, biographies and exhibits and links to the digitized collection. Making use of the growing collection, Carter coauthored several articles on the PA history that were published in the APAP's Journal.



Piemme, Fisher, Heinrich, Carter and Greenberg prepare for interviews, 2002

The Society and APAP joined forces in 2002 to celebrate APAP's 25th Anniversary. Four prominent leaders were invited to attend the Education Forum held in Miami, FL in November. These included Alfred Sadler, Jr., MD, Thomas Piemme, MD, Suzanne Greenberg, MS and Donald Fisher, PhD. Sadler, Piemme and Greenberg served as the Association's first president, president-elect and secretary/treasurer, respectively. Fisher was the organization's first Executive Director. Unfortunately, Sadler could not attend but sent a letter of congratulations that was read during the panel discussion. Arrangements were made through Nova Southeastern University to videotape oral history interviews with each leader, followed by a group interview. During the

open session, the three joined Heinrich and Carter to form a panel to discuss and answer questions about the early days of the profession. The videotaped interviews and panel session were edited and added to the Society's oral history collection.

### **PA History Society Assumes Responsible for the PA History Center**

In 2004, Dr. Ralph Snyderman, Chancellor of Health Affairs, Duke University, approved DUMC Archives to house the Society's records and PA history collection. He authorized the "Office" to become a "Center" and a new website was designed emphasizing the collaborative effort of the PA History Society, the PA History Center and their sponsoring national organizations (AAPA, APAP and NCCPA) to preserve, study and present the history of the PA profession.

In July 2004, the PA History Society became completely responsible for funding and overseeing the activities of the PA History Center. Carter continued his role as executive director and historian while his wife Sherry became the Society's finance and membership director. With continued funding from the AAPA, NCCPA, APAP, members and sponsors, the PA History Society awarded funds to the DUMC Archives to hire a fulltime archivist to work on the Society's collection. Mira Waller, MLS, became the Society's first archivist on August 1, 2004. She organized and processed



Mira Waller, MLS  
First Society Archivist, 2004



Stead Stethoscope

personal papers donated by individuals to the Society, and wrote finding aids describing the contents of each collection that could be accessed online. In addition, she began assisting Carter to identify the location of historical documents and personal papers, and to work on copyright issues for items to be displayed on the Illustrated PA History website. In November of that year, she conducted the Society's first workshop at the Association's Education Forum in Nashville, TN to teach PA faculty the basics of archiving. Further personal paper collections were added to the archives, Charles Lewis, PA-C, donated his United States Navy Hospital Corpsman Uniform and photographs. David E.

Mittman, PA-C, DFAAPA, founding member and past president of the New York State Society of Physician Assistants, donated his personal papers and a 1983 NY license plate with the words “IM A PA” on it. During a visit to Dr. Stead’s lake home, he gave Carter his old stethoscope with “Stead” etched on the chest piece.

A history features section was added to APAP’s *Perspective on Physician Assistant Education* with Carter as section editor. In addition, the Society signed a contract with Michael Gerchufsky, ELS, CMPP, editor of *Advance for Physician Assistants*, to publish periodic one-half page history articles in the magazine; the first article appeared in the March 2005 issue and continued running through 2008. As a revenue source, the Society obtained permission from two associates of Dr. Eugene Stead’s, Dr. Earl Metz and Dr. Fred Schoonmaker’s wife Jan (Schoonmaker died in 2005) to reprint and market a pocket-size book titled *Just Say for Me* that contained 342 quotes by Dr. Stead. A memorandum of understanding was signed in July 2005 with profits to be shared between the Society and a research scholarship fund at Duke University. Jan Schoonmaker not only gave her permission but donated an additional \$4,000 to the Society to have the book printed. Many PA Programs purchased the books to give to their students as gifts. Sponsoring programs received a discount.

### **PA History Society Moves Offices to Stead Center**



Eugene A. Stead Center nears Completion, 2005

Paul Hendrix, MHS, PA-C, informed Carter of plans for the North Carolina Academy of Physician Assistants (NCAPA) to build its own building with offices and a conference center. The building would be named the Eugene A. Stead Jr. Center for Physician Assistants. Carter proposed creating a replica of Dr. Stead’s lake home office in the new building and using the building to showcase items from the Society’s museum collection. The NCAPA Board liked the idea and as blueprints were being drawn, they approached Carter to offer office and workspace in the new building to the Society. They would provide the space at a low rental fee if the Society would assume responsibility for creating the Stead Office Museum and use the lobby to showcase the

history of the PA profession. The Society’s Board agreed to the move if necessary funds could be secured, although there was concern by some board members that the Society should continue to develop and market itself as a national organization and not be strictly seen as a Duke or North Carolina based enterprise. To maintain a separate identity, the Board asked that a different entrance door be used to gain access to the Society’s Office with appropriate signage in the parking lot to guide visitors accordingly.

On Jan 15, 2006, the PA History Society and PAHx Center office relocated from Duke University to the Stead Center. Three former Duke PA graduates and a local philanthropist helped make the transition possible. John McElligott, MD, provided funds to pay the rent; Edward Wise, PA-C, donated funds in



Society’s new office at Stead Center, 2006

honor of his parents to equip an archive storage room; and Prentiss Harrison, PA-C, donated funds to build shelving and a desk in the reading room. One of Stead's former house-staff, Joseph LeBauer, MD, helped secure funding from Stanley Tanger (Tanger's Outlets) to furnish and equip the Society's new office.

Prior to the grand opening of the Stead Center, Carter and Waller worked diligently to create the Stead Office Museum. They used a generous gift from Ron Nelson, PA-C to prepare shadow box wall displays in the lobby to honor the founders of the PA profession and the PA national organizations. Although he attended the groundbreaking ceremony, Stead died before the building was completed. In keeping with his wishes, the family donated the contents of his lake home office, photographs, awards and medals, books, memorabilia and a collection of Mrs. Stead's bronze garden statuettes to the Society to be showcased at the Stead Center. Thanks to Daniel McNeil, PA-C, the Oklahoma Academy of Physician Assistants provided funds to purchase display cabinets for the lobby. They arrived on December 28, 2006 and Carter and Adonna Thompson, MLS, had taken over the archivist position, developed exhibits to be displayed in the four cases. Various members of the AAPA Veterans Caucus donated prints and posters to the Society to be placed in the Stead Center. The centerpiece is "God loves a Grunt" by artist George L. Skypeck. The collection is titled "Reflections - In Honor of Those Who Served."



**Stead Office Museum 2006**



**Addona Thompson with PAEA boxes packed into back of Van, 2006**

In June 2006, Timi Barwick, MPM, Executive Director of the PAEA, invited Carter and Thompson to visit the PAEA offices in Alexandria, VA to look through boxes of historical documents stored in a warehouse in Rockville, MD. Over 20 boxes of historical documents were located in a storage building and transported back to Durham, NC to be processed, placed into acid-free folders and boxes, and provided finding aids for the PAEA historical record collection. The boxes were later returned to the PAEA for safe-keeping. At the invitation of Ruth Ballweg, Carter and Thompson visited the MEDEX Northwest PA Program in Seattle, WA in August 2006 to assess the University of Washington's extensive collection of MEDEX historical documents and records. Thompson and Carter spent time reviewing documents maintained in the MEDEX program office and in the University of Washington's Archives. They were allowed to copy or take duplicate copies of materials to process and add to the Society's collection.

### **Combat Medic Statue and Veteran Memorial Garden**

After visiting the Stead Center in February 2006, Don Pedersen, PhD, PA, suggested to recast the Combat Medic Statue titled, "Life Savers Then - Care Givers Now", that he had placed on the Utah University campus in 2003 and to place it on the Center's grounds. He and Kent Wallace, PA-C, from Seattle took charge of raising money from various PA organizations and individuals. A gifting ceremony

was held on March 9, 2007 when the AAPA PA Foundation's Board met at the Center, followed by a dedication ceremony in April when the weather was more suitable.

The *"Life Savers Then - Care Givers Now"* statue was sculptured by John Prazen (1939-2003). According to Pedersen, Prazen was a US Navy hospital corpsman who served during the Korean War. At one time, he had contemplated entering PA school in the very early years of the profession. His background as a corpsman made him the perfect choice to create the statue. Unfortunately, Prazen died a few months prior to the statue's unveiling ceremony at the University of Utah. His work lives on as a reminder of those who first pioneered the PA profession.<sup>4</sup>



NCAPA President Bill Vassen thanks Don Pedersen for combat medic statue, 2007

A flagpole was added and the surrounding area was designated in 2008 as a Veterans Garden in honor of John McElligott, PA, MD, FACP, MPH, a former medic and others like him who pioneered the PA profession. McElligott, a graduate of the Duke PA Program (1974), donated funds for the Society to move its offices to the Stead Center and later funds to expand the Veterans Gardens. As a physician, he has employed PAs in his Occupational Health Systems Clinic in Knoxville, TN from its establishment in 1998.

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<sup>4</sup> From Don Pedersen Remarks read at the Dedication of the Upgraded John McElligott Veterans Garden on April 8, 2007.

## Part Three: PAHx Society Becomes a Supporting Organization of AAPA

### Society Transition from a Membership to a Supporting Organization

In 2006, Carter informed the Society's Board that he planned to relinquish his role as the Society's Executive Director in June 2008, and that plans needed to be made for a smooth transition. At the time, he and his wife, Sherry, were providing administrative oversight for both the Society and the PA History Center. Carter was also the Society's Historian. The Society's Board decided that instead of maintaining its office in Durham, NC, they would approach the Academy, its major funding source at the time, to take over administrative duties for the Society. On October 27, 2006, a strategic planning committee chaired by Heinrich was held in Quebec, Canada with the Academy's executive director Crane and President Mary Ettari, MPH, PA-C. Crane presented four options; including that the Society become a supporting organization of the Academy. The Society's Board accepted this option believing that it would improve its image as a national organization, improve networking and communications, provide financial stability, and improve marketing of Society products. They asked Carter to work with the Academy staff to address the legal and logistical details and arrange the transfer of assets to the Academy. On July 1, 2007, the Society became a supporting organization of the Academy. Kevin Bayes succeeded Carter as Executive Director with the Academy providing financial and public relations support. Carter remained the Executive Director of the PA History Center and the Society's Historian.



**Carter, Crane, Ettari, Cawley, Moyers-Scott, Heinrich, Ballweg and Combs, Strategic Planning Meeting, 2006**

He continued to work out of the office located at the Stead Center in Durham, NC.



**Bayes, Dehn, Ballweg, Leinweber, Ettari, Carter and Thompson, 2008**

On April 22, 2008, newly appointed AAPA CEO Bill Leinweber and AAPA Immediate Past President Mary Ettari visited the Stead Center and DUMC archives. Representatives of the PA History Society (Kevin Bayes, Executive Director; Reginald Carter, Historian; Adonna Thompson, Archivist and Director of PA History Center; Rick Dehn, President; and Ruth Ballweg, President Elect of the PAHx Society) met with Leinweber and Ettari during their visit. The visit provided an opportunity for Leinweber to discuss plans for leadership and staffing changes due to Carter's retirement. In addition, he was able to tour the Stead Center and the DUMC archives to see firsthand the work being accomplished by the PA History Society and PA History Center.

## **Stead Symposium and Cataloging Archival Collection**

In 2007, Carter asked E. Harvey Estes, Jr., MD, to establish a task force composed of Stead's former house-staff and colleagues to raise funds (1) to hold a symposium in Durham, NC to honor Dr. Stead's 100th birthday and (2) to purchase software and equipment to digitize and catalog the Society's



**Stead Symposium Participants, 2008**

historical collection including items donated by Stead's family. The symposium was held in October 2008 with Carter and Ballweg, the PA History Society President, as participants and respondents. The symposium proceedings were published by Carolina Academic Press in 2010 in a book titled *Learning to Learn: The Teaching Legacy of Eugene A. Stead, Jr., MD*. PastPerfect™ software, used by small libraries and museums to catalog their collections and make digital items accessible online, was purchased. Thompson, with the help of student volunteers, began imaging and creating Machine Readable Cataloging Records (MARC records) for the Society's archive, library and museum collections located at the Stead Center and the DUMC archives. In 2010, the Society's third archivist and director of the PA History Center, Leila Ledbetter, obtained a

federal grant to digitize over 800 photographs from a collection of AAPA photographs donated to the Society. The photographs were added to the Society's growing collection of still and moving images and made accessible through its online catalog.

## **Carter's Departure in 2008**

With Carter's departure in June 2008, a decision was made (1) to have Thompson, the Society's archivist, assume the role of Executive Director of the History Center, (2) to delay naming a new historian until the role and the location of the center could be addressed, and (3) to stop leasing office space at the Stead Center in Durham, NC. The Society's Board was asked by the AAPA to develop a business plan and recommend "a strategic goal that articulates a vision for the PA History Society and the role of the AAPA in achieving this vision. The human and financial resource implications of achieving the goal should be outlined for consideration."<sup>5</sup> The Society's President, Ruth Ballweg provided detailed information about the Society's staffing needs, past efforts to grow a solid base of members and sponsors from individuals, from PA Programs and from AAPA constituent organizations, opportunities for funding from pharmaceutical companies and publishers for educational related projects and small grants from foundations to the AAPA strategic planning work group. She also expressed the importance of the historian position and the need to maintain the archivist position at the DUMC archives and a presence at the Stead Center in Durham. In addition, Ballweg and Bayes reported to the AAPA strategic planners that they were in contact with the NCCPA Foundation and the PAEA for additional financial

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<sup>5</sup> Schoenfelder to Society Board of Trustees, April 2, 2008. Archived Email Correspondence, 2008-2011, Ruth Ballweg Papers, PA History Society, Johns Creek, GA.

support. In September 2008, the NCCPA foundation provided a check for \$12,500 to help support the Society's mission.

### **Changes of AAPA Administration Impacts the Society**

In June 2009, the Society's President Carl Toney, PA, and Immediate Past President Ballweg were informed that the AAPA was making staffing changes. As a result Bayes' 50% position as director of information services would be dissolved effective July 1st. Since the Society had insufficient funds to cover 100% of Bayes' salary as a fulltime executive director, the position was left vacant. As Executive Director of the PA History Center at Duke, Leila Ledbetter assumed some of the administrative tasks for the Society. For personal reasons, Toney had to resign from the Board and his term as President was assumed by the Society's President Elect William H. Marquardt, MA, PA, DFAAPA.

In March 2010, Marquardt sent correspondence to the Society's Board stating that he had just been informed that the AAPA Board had voted in a budget session not to renew the Society's contract with the DUMC Archives and that the contract would end effective June 30th. He asked the Society's Board to "come to Atlanta with an open mind and with innovative ideas on how the Society might carry on its charge."<sup>6</sup> Ballweg informed Marquardt that she had followed up with AAPA CEO Bill Leinweber and COO Sabrina Smith and learned more about the major staff cuts underway. She also mentioned that she had been in touch with Janet Lathrop, MBA, NCCPA President & CEO about whether she thought the NCCPA could help fund the Society's archivist position and had asked Leinweber to call Lathrop to discuss this possibility<sup>7</sup>. After meeting with Leinweber and Smith, Marquardt informed the Society Board that the AAPA expected the Society to be self-sufficient like the AAPA PA Foundation and this needed to be a Board priority. Marquardt mentioned that because of the urgency of finding funds to keep the archivist position operational, he had sent the NCCPA Foundation a request for full support of the History Center for the 2011 fiscal year starting in July. The request was pending.<sup>8</sup>

### **Seeking Help from the National Commission**



**Janet J. Lathrop, MBA  
CEO/President NCCPA  
2001-2012**

In July 2009, Thomas Piemme, MD and Alfred Sadler, Jr. MD were appointed to the Society's Board of Directors. Piemme had served as the first President of the NCCPA and Sadler as the first president of the APAP (now PAEA). They obtained the funds to establish the joint national office for the APAP/AAPA in Washington, DC, helped develop accreditation and certification standards for the profession and established two of the earliest PA Programs at George Washington University and Yale University, respectively. To prepare for their Board seats, they were invited to attend the PA History Society meeting held in conjunction with the AAPA annual meeting in May 2009. Their first impressions were that the PA History Society was doing an outstanding job of preserving the profession's history but that the Society was lightly funded.<sup>9</sup> After spending time with Piemme and Sadler and hearing their interesting stories at the May Board meeting, Ballweg contacted Lathrop to have her invite Piemme and Sadler to speak to the NCCPA

<sup>6</sup> Ibid. Marquardt to Society Board of Trustees, March 3, 2010.

<sup>7</sup> Ibid. Ballweg to Marquardt, March 7, 2010.

<sup>8</sup> Ibid. Marquardt to Society Board of Trustees, March 16, 2010.

<sup>9</sup> Carter, Reginald, "Transition of the PA History Society as a Supporting Organization of the AAPA to a Supporting Organization of the NCCPA." Transcript of an oral history conducted 2016 with Thomas Piemme, MD and Alfred Sadler, Jr. MD by Reginald Carter, PA History Society, Johns Creek, GA, 2016, p. 1-2.

Board of Directors Retreat at their upcoming February 2010 meeting in Tucson, AZ.<sup>10</sup> Sadler and Piemme's history presentation was well received and both found Lathrop to be very interested in the PA History Society's mission and supportive of providing funds by the NCCPA Foundation to the Society. The meeting was fortuitous since Sadler and Piemme were interested in securing foundation funding to collect primary source materials to write a book about the establishment and history of the PA profession. Lathrop also supported their idea for a book and later funded their successful trip to NYC and Princeton, NJ to visit several foundations for funding.<sup>11</sup>

By August 2010, Sadler and Piemme (who later became the Society's president in 2012), joined efforts with Ballweg and Marquardt to obtain Lathrop's support for additional funding. When it became apparent that the AAPA could no longer support the PA History Society and PA History Center, Lathrop was approached about NCCPA's willingness to take primary financial responsibility for the Society and the PA History Center. Her first inclination was to support the PA History Society and make it a part of the NCCPA Foundation. In September 2010, Sadler drafted a proposal that was sent to the NCCPA Foundation for consideration. As discussions went forward, it soon became apparent that merging the activities of the PA Foundation and the PA History Society would not be appropriate due to differing missions. Following the History Society Board Meeting in October in Baltimore, the Society moved forward with an affiliation with the NCCPA as a 501(c)(3) supporting organization of the NCCPA and to terminate the Society's relationship with AAPA. In the meantime, Piemme and Sadler pursued an affiliation with NCCPA. In early January 2011, they visited Lathrop in Atlanta to begin working out the details,<sup>12</sup> such as amending bylaws and completing tax forms. As president, Marquardt signed the affiliation agreement on June 15, 2011 making the Society a supporting organization of the NCCPA. Lori Leal, CP, MBA, VP of Finance/CFO of the NCCPA was named Managing Director of the Society. Meanwhile, Sadler had been selected as the Historian of the Society (2010-2011), a position later assigned to Ballweg, a longtime member of the Board.

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<sup>10</sup> Ballweg to Lathrop, July 27, 2009. op. cit.

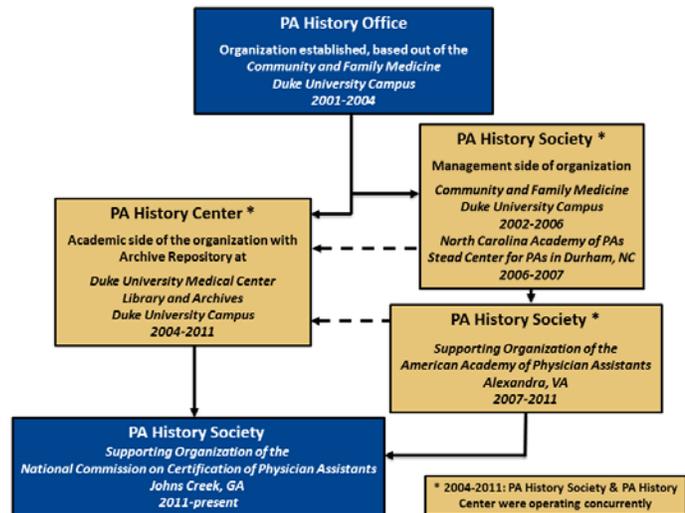
<sup>11</sup> Carter. Oral History Transcript, 2016 p.3, op. cit.

<sup>12</sup> Ibid. p.4

## Part Four: PAHX Society Becomes a Supporting Organization of the National Commission

### Recap: Organizational Evolution of the PAHX Society from 2001 to Present

The evolution of the PA History Society and its academic arm, the PA History Center, are shown in the accompanying chart. The PA History Society began as a membership organization that eventually became a supporting organization first of the AAPA and later of the NCCPA. The Society's administrative office was first located on the Duke University campus and then moved to the Eugene A. Stead Center for Physician Assistants located in Durham, NC prior to moving to the AAPA headquarters in Alexandria, VA. The PA History Center affiliated with the Duke University Medical Center Library and Archives served as the Society's "academic arm" providing archiving support and maintenance of the Society's growing historical collection. When the Society became a supporting organization of the NCCPA, a decision was made to consolidate the administrative and archiving efforts at their headquarters in Johns Creek, GA.



The PA History Center affiliated with the Duke University Medical Center Library and Archives served as the Society's "academic arm" providing archiving support and maintenance of the Society's growing historical collection. When the Society became a supporting organization of the NCCPA, a decision was made to consolidate the administrative and archiving efforts at their headquarters in Johns Creek, GA.

### Society Settles into its New Home with the National Commission

In August 2011, the Society's archives were transferred from the DUMC Archives in Durham, NC to Johns Creek, GA the location of the Commission's offices. The Society's website was redesigned and updated. As the Society's Historian Emeritus, Carter was asked to become a consultant to work with NCCPA staff to establish the archive, library and museum collections onsite. In 2012, Lori Konopka-Sauer became the Society's managing director. Materials being stored off-site by Iron Mountain Archival Storage were transferred to the Society's newly created space at Johns Creek (in the same building as the NCCPA and ARC-PA headquarters). Jeff Martineck was hired part time in 2013 as the archivist to help Carter with a growing backlog of archival material. At its meeting in June 2012, the Society's Board held a ribbon-cutting ceremony to introduce the Trustees to the new quarters, and the Society's rich collection of historical materials at John's Creek.

After a five-year hiatus, the Society resumed issuing its *Historical Happenings Newsletter* in 2012 as a quarterly publication with Piemme as editor. The newsletter is sent to



Society's New Website Design, 2011



Ballweg and Carter look on as Piemme cuts ribbon to open Society Archive/Office in John's Creek, GA

all certified PAs and PA students through the Commission's online newsletter.<sup>13</sup>

In 2016, the Society moved into new office space on the second floor of their current building. The expanded space provides the organization display areas to feature museum items, additional storage for its archives and offices for its three employees.



### **Society Assists with PAEA 40th Anniversary Celebration**



**Past Presidents of the PAEA toast to 40 years of PA education at the Annual PAEA Meeting in November.**

*Photo courtesy of the Physician Assistant Education Association.*

As the first president of the APAP (now PAEA), Sadler noted that the PAEA would be celebrating its 40th anniversary in 2012. He began working with Konopka-Sauer and PAEA Executive Director Timi Barwick and her staff to hold a reception during the November Annual PAEA Education Forum in Seattle, WA to celebrate this important milestone in PA History. In support of the celebration, the Society presented each of the PAEA past-presidents with a ruby-colored-academic stole to wear during the reception. The ruby color was chosen to signify the color for 40th anniversaries. Twenty-two of the 36 living past presidents wore the stoles as champagne toasts were offered by Fred Sadler, first President of the Association in 1972, and Tony Brenneman, its current President in 2012.<sup>14</sup> Special timeline banners reflecting the first 40 years of PAEA history were prepared by the Society and displayed at the conference.

### **Securing Foundation Funding**

As president and as president-elect, Piemme and Sadler were able to obtain \$65,000 in grant funding from the Robert Wood Johnson Foundation and the Josiah Macy Foundation. These funds were used to (1) travel to various organizations to seek and research primary source, historical documents, (2) to underwrite activities to catalog items in the collection and make them available through the PastPerfect™ online searchable database, and (3) publish a book in 2013 titled *The Physician Assistant: An Illustrated History* by Piemme, Sadler, Carter and Ballweg. It was the first book to present a

<sup>13</sup> About this Newsletter. *Historical Happenings*, Winter 2012;6(1):5.

<sup>14</sup> History Society Provides an Assist as PAEA Scores at its Fortieth Anniversary Celebration. *Historical Happenings*, Winter 2012;6(2):1.

comprehensive illustrated history of the PA profession. Also produced at that time was a DVD entitled “The Way We Were,” which featured the first Presidents of three of the four PA organizations (Bill Stanhope, AAPA; Fred Sadler, PAEA; and Tom Piemme; NCCPA), who participated in a panel discussion moderated by the Society’s Historian Ruth Ballweg. A subsequent grant obtained by Piemme from the Kanter-Kallman Foundation allowed the Society to digitize a collection of audiotapes, film, VHS, Beta and reel-to-reel tapes donated to the Society.

**Generating Sustainable External Funding**

In 2012, the Society Board established an “Associate” category for PA programs that contributed an annual “Educational Fee” of \$500 to the Society. As an Associate, programs were assured full access to the Society’s services and products. Benefits include: (1) the programs being highlighted on the Society’s website on a rotating basis; (2) the programs listed as Associates with links to their program’s home page; and, (3) discounted purchase of Society’s products including a downloadable Educational Toolkit and Historian Toolkit. The Educational Toolkit was produced in 2014 and includes five self-contained learning modules to teach PA students the history and legacy of our profession.



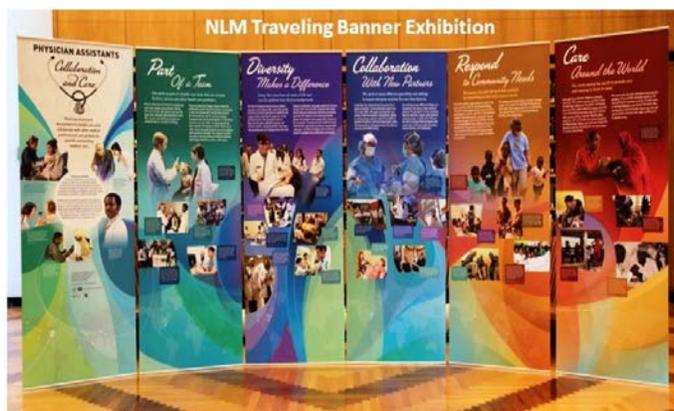
**Educational Toolkit**

**Historian Toolkit**

An instructor’s manual provides learning objectives, assigned readings, and a list of resources as well as lesson plans to support the learning modules. In 2015, the Society produced a Historian Toolkit to help PA Programs and AAPA Constituent Organizations preserve and maintain their own institutional history.

**National Library of Medicine Traveling Exhibit**

In 2015, the Society embarked upon a major project with the National Library of Medicine (NLM) to create a travelling banner exhibit funded by a \$75,000 grant from the NCCPA. The joint project titled “Physician Assistants: Collaboration and Care” was unveiled on October 6, 2016. It consists of six traveling banners and an online exhibition. The online component offers resources for educators and students. It includes lesson plans for middle and high school classrooms, a higher education module, online activities, and a selection of related links and suggested readings. The banner exhibition will travel across the country to PA educational programs, health care systems and libraries between 2017 and 2021.

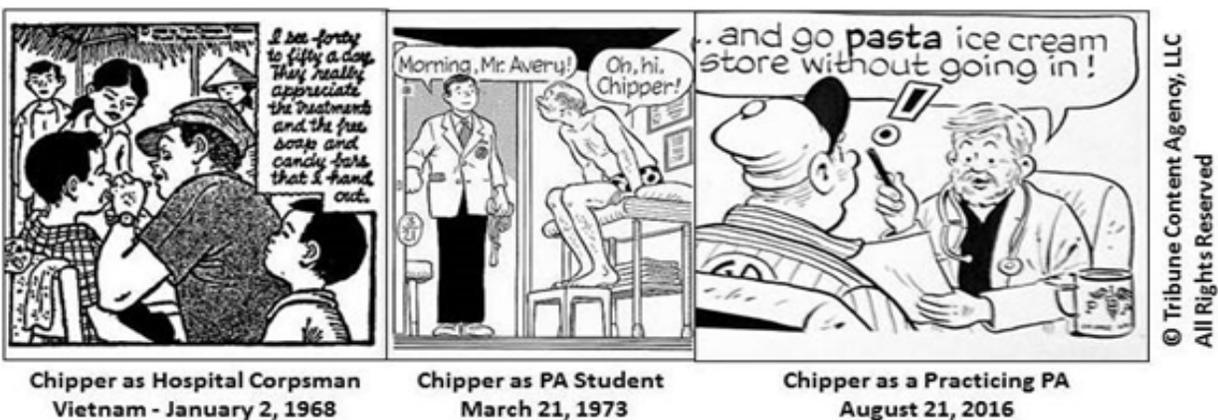


**National Library of Medicine Traveling Banner Exhibition  
Physician Assistants: Collaboration and Care 2017**

*Made Possible by a Grant from the National Commission on Certification of Physician Assistants*

## PA Profession 50th Anniversary Activities

As the PA profession approaches its 50th anniversary in 2017, the Society is preparing a 50th Anniversary Toolkit containing timeline banners, posters and slides that can be downloaded by PA programs and used for presentations or exhibits. The Society contacted Jim Scancarelli, the cartoonist for the *Gasoline Alley*® Comic Strip<sup>15</sup>, to ask him to produce a poster of Chipper Wallet. He is a leading character of the comic strip who became a PA in the 1970s. This poster will congratulate “All of us PAs” on the 50th anniversary of the PA Profession. Scancarelli not only agreed to do the drawings for the 50th anniversary toolkit but also to bring Chipper back into the comic strip as a way of informing the public about physician assistants and their 50 years of providing medical services. The daily syndicated strip featuring Chipper ran from the fall of 2016 to the spring of 2017. Chipper’s last appearance in the daily strip has him as a guest speaker at the rededication ceremony of the PA Veterans Memorial Garden in April 2017. Carter and Archivist Michelle Schabowski, MSIS, who joined the Society staff in 2016, identified over 80 comic strips from the 1960s and 1970s that feature Chipper as a hospital



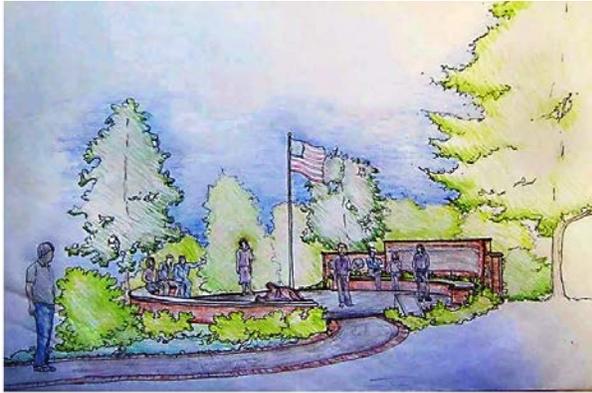
corpsman and who became a physician assistant. Since these historical strips, and Scancarelli’s more recent strips, would provide enough material for a special edition comic book, the Board of Trustees approved to produce a special edition comic book featuring Chipper Wallet. The Society signed an agreement with Tribune Content Agency, LLC in December 2016, and printed the comic book in time for the May 2017 AAPA annual meeting held in Las Vegas, NV.

In January 2016, the PA History (PAHx) Society and the NC Academy of Physician Assistants (NCAPA) began a joint project to create the only Veterans memorial garden dedicated to veteran and uniformed services physician assistants by expanding upon the John McElligott Veterans Memorial Garden is located at the Eugene A. Stead, Jr. Center for Physician Assistants located in Durham, NC. The Garden’s centerpiece is a bronze statue of a medic bandaging the wounds of a fallen soldier that was donated to the Society in 2007. A design team<sup>16</sup> worked with Professor Julie Sherk, PLA, ASLA, and her students at NC State University to produce drawings to upgrade the existing garden. Plans were approved in April 2016 and a fundraising task force<sup>17</sup> was established to secure the \$72,000 necessary to include a fence

<sup>15</sup> Gasoline Alley and Chipper Wallet are owned and distributed by Tribune Content Agency, Chicago, IL

<sup>16</sup> The design team included Lovest Alexander, Earl Echard, James Carter, Robert Wooten, Mike Milner, John McElligott, Paul Hendrix, Reginald Carter, Lori Konopka-Sauer and Julie Shriek.

<sup>17</sup> The fundraising task force was chaired by Reginald Carter and included Debi Gerbert, John Davis, Maryann Ramos, Robert Wooten and Lori Konopka-Sauer with Don Pedersen, John McElligott, Mike Milne, Gil Nelmes and Ken Harbert serving as advisors.



Veteran Garden Design Plans by Julieta T. Sherk, MLA, 2016

around the entire area, a wheelchair accessible walkway and patio area surrounding the bronze statue and flagpole, lighting on the statue and American Flag, brick benches, and the brick wall of remembrance with bronze plaques representing each branch of the uniformed services. Engraved named pavers and bricks were sold and embedded in the walkway and surrounding patio to honor veteran PAs and their service to our country. Construction and landscaping were completed March 25 and a dedication ceremony was held on April 8, 2017.



**Constructing and Landscaping Veteran Garden into a Place of Remembrance**

In preparation for the 50th Anniversary of the PA profession, the PA History Society has also worked closely with *JAAPA* and *JPAE* on planning for a series of articles for each journal, and provided them with



specific content including policy documents and images. Ruth Ballweg was appointed the PA History Society representative and liaison for these activities and subsequently has participated in additional editorial board meetings for each journal. Her role has included input into the specific content for each journal—with her larger role being with *JAAPA* where she has recruited and supported authors for designated topics such as “PAs in the White House” as well as articles about the laborious process of obtaining PA regulation in the last two states—New Jersey and Mississippi. An editorial introducing the year-long 50<sup>th</sup> Anniversary series was jointly written by *JAAPA*

Editor, Reamer Bushardt and Ballweg. A list of the actual articles 50th Anniversary articles submitted by History Society Board members, historians and staff is included in Appendix G. In addition, the PAHx Society provided images for journal articles.

## Part Five: Access to Collections, Products and Services

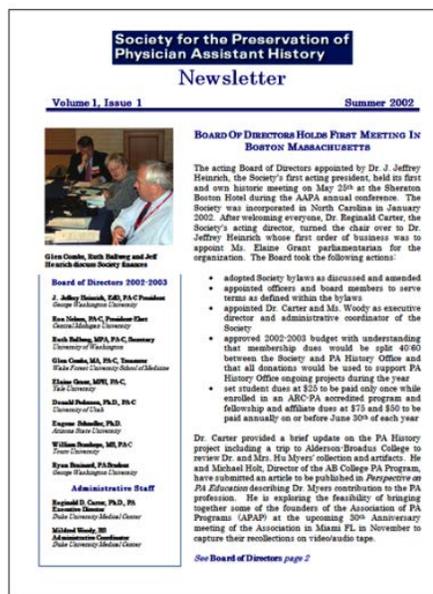
The Society continues to thrive because of the strong support of the NCCPA President and CEO, Dawn Morton-Rias, EdD, PA-C, and the Board of Directors of the NCCPA. When the private foundation grants expired in 2013, the NCCPA showed its support by increasing its annual appropriation each year allowing our part-time managing director to become a full-time employee in 2015 and our archivist to work full-time in 2016. With the Commission's support, the Society's Trustees have worked diligently to enhance the holdings in its collection and to improve its website.

A major effort has been made to digitize important documents, photographs and moving images (film, VHS, Beta video) and make these available online. The Society's online PastPerfect™ database provides a portal to these extensive **digital collections**.

### **Connect: Society's Website, Newsletter and Social Media**

A third-generation website was launched in March 2017 that provides easier navigation and access to the Society's online archive, library and museum collections. The Society's website is its "face" to the world. Always a high priority effort for the organization, the website has been expanded and enhanced yearly and currently receives over 115,000 page views per year. The PA Illustrated History section contains a timeline, biographies, exhibits and previews of items contained in the Society's archival, library and museum collections. The website serves as a portal into the Society's vast digital collection of photographs and videos, oral histories and museum items.

The Society's first and second newsletters were published in the summer of 2002 and 2003 following meetings of the Society Board held in conjunction with AAPA annual meetings in Boston, MA and New Orleans, LA. In 2004, Pam Scott, MPAS, PA-C, succeeded Carter as editor and the Newsletter was given the title *Historical Happenings*. In 2006, Wendell Wharton, Jr. PA-C and Lauren Zajac, MHS, PA-C took over as editor and co-editor, respectively. At that time, the newsletter was published three times annually and distributed to Society members and sponsors. The Society published no newsletters between 2008 and 2011. In 2012, the Society's President, Thomas Piemme asked that publication of the newsletter be resumed as a quarterly online publication. He served as editor of the newsletter until 2015 at which time Marilyn H. Fitzgerald, Honorary PA and former member of the AAPA executive staff, became the newsletter's editor.



Front Page of Society's First Newsletter  
Published summer 2002

The PA History Society has also made its presence felt through social media, such as Facebook, Twitter, LinkedIn, and a Wordpress blog. The Society's Facebook page has over 2,000 followers as of November 2016. The Twitter page has 140 followers. The Society posts regularly on these social media platforms.

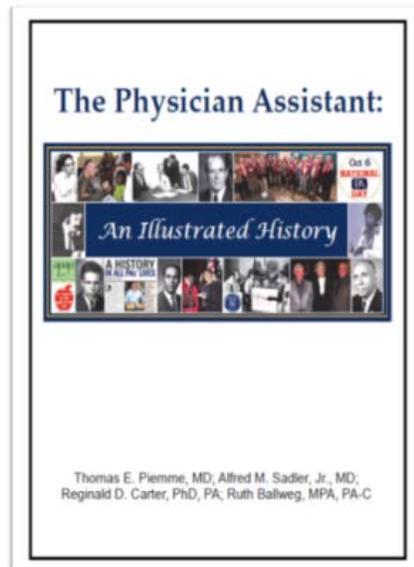
Becoming followers of the sites is a good way to keep up with the Society's news, events, and activities. The Society uses social media to inform their user base about additions to the collections, to highlight items in the archives and to post fun, historic photographs every Thursday as part of #throwbackthursday.

### **Society Publications, Products and Services**

Currently, the Society markets four books and one DVD to support its literary mission. The books include (1) quotes by Dr. Stead *Just Say for Me*, (2) *Learning to Learn: The Teaching Legacy of Eugene A. Stead, Jr., MD*, (3) Thelma Ingles' biography *Care of the Heart*, and (4) *The Physician Assistant: An Illustrated History*. The DVD is *The Way We Were: A Conversation with the PA Profession's Early Leaders*. In 2016, the Society signed an agreement with Tribune Content Agency, LLC, to design and print a special edition comic book featuring Gasoline Alley's® Chipper Wallet, PA-C. The book will be available in May 2017 during the AAPA Annual Meeting in Las Vegas, NV.

### **Value Added Services for the PAEA and PA Educators**

The PAEA and the PA History Society have parallel missions. Both organizations want to develop knowledgeable, skilled and inspirational PA Educators. The Society's website, collection, products and services can and should be used for educational, research and literary purposes. PA faculty should be well versed in the history and legacy of our profession. They owe it to themselves, those who went before them and to those who will come after them, their students. The Society needs a cohort of PA faculty who are dedicated to preserving, studying and telling the history and legacy of our PA profession. PA educators have an opportunity to do original research by identifying and using primary source materials and conducting oral histories. They can use their expertise to improve and expand the Society's educational materials and use them in new and exciting ways. They can use the Society's resources to determine how best to preserve their own institutional history. They can use the Society's Facebook to explore mutual interest with other faculty, learn about what happening within the Society and provide feedback to the Society. They can become members of the Society's Speakers Bureau available for white coat and graduation ceremonies. They can participate in Society sponsored workshops to learn about historical research and the basics of archiving.



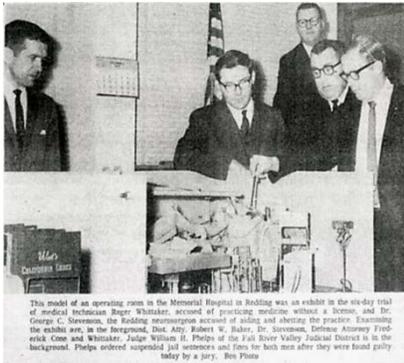
**Illustrated History Book**

## Part Six: Preserving our Past, Assuring our Future

Over time, the Society has grown an extensive archive, library and museum collection of relevant historical materials. The Society's collection is the largest digital and original collections of material relating to the PA profession.

### Archival Collection

The archive collection contains subsets of organizational records, personal papers, still and moving images and oral histories. The **organizational and personal papers** include administrative records, correspondence, magazine and newspaper clippings, various organizational Board and Committee meeting books with minutes and notes, organizational publications (e.g., newsletters, pamphlets, flyers and brochures), awards, certificates, photographs, scrapbooks and personal mementos.



Newspaper Clipping – People vs Whittaker,  
Sacramento Bee, 1966

The **archival collections** contain early documentation about the founding of the AAPA, the NCCPA, the APAP (now PAEA), and the Joint Review Committee for Educational Programs for the Assistant to Primary Care Physician (now the ARC-PA). The collection also contains information about the founding of the American Registry of Physicians' Associates, including membership applications. A scrapbook compiled by Roger Whittaker, PA-C, a former AAPA president, contains correspondence and newspaper clippings about his epic trial for practicing medicine without a license. This Shasta County vs. Whittaker Case (1966) questioned the right of a physician in California to delegate tasks to an unlicensed assistant. In 2016,

Cartoonist Jim Scancarelli donated original and copies of the comic strip *Gasoline Alley*® featuring Chipper Wallet, PA-C, working as a clinically active pioneering PA.

### Photographs: Still Image Collection

The **Photographic Collection** consists of still images donated by organizations, institutions and individuals. The largest collection of slides, print photographs, and negatives were donated by the AAPA and contains photographs taken during conferences and other special events during the 1970s, 80s, and 90s. Selected images from this collection have been digitized and are available online via the PastPerfect™ software. Personal collections include photographs of Dr. Eugene A. Stead, Jr., his family and colleagues.



Stead with Resident House Staff Grady Hospital  
Emory University 1946



Brenda Jasper (left) is a former Director of the Howard PA program and former APAP Vice President (one of the first African Americans in APAP leadership). Ms. Jasper was a driving force behind the creation of Project Access and the AAPA African Heritage Caucus.



HM 2 William H. Feyh (left), 1966 Laboratory Marine Corps Base Camp Lejeune North Carolina.

**Videotapes: Moving Image Collection**

The **Audio-Visual Collection** includes film and video created by various organizations, institutions and individuals who have donated them to the Society over time. As with the photographic collection, the largest holding in this collection was donated by the AAPA and contains video of general sessions at annual conferences, award ceremonies, documentaries, public service announcements, newscasts and special events. Some of the materials are copyrighted and commercially produced while others are non-commercial or privately produced. The film reels are mostly 35mm color while the videos exist in both

analog and digital formats both black and white and color. Most of the holdings from this collection have been digitized and placed in the Society’s digital archival collection. The collection contains a film produced in 1970 by the University of Washington to document the Northwest MEDEX program and its graduates and a 1971 film by the Veteran Administration describing the education and role of physician assistants trained at Duke University. Another film produced in 1973 by WNVN, Northern



History Clip: Physician Assistant March on New Jersey, 1989

Virginia Educational Television Associates highlights Joyce Nichols, PA-C working in a rural satellite clinic in NC. A videotape of the March on New Jersey by PAs to advocate for enactment of enabling legislation for PAs is a part of the moving image holdings.

**Oral History Collection**

The Oral History Collection contains audiotapes, videos and DVDs with corresponding transcripts produced either by the Society or by others and that were then donated to the Society. Over 100 holdings from this collection have been digitized and placed in the Society’s digital archival collection using PastPerfect™ software. The collection



Joyce Nichols  
AAPA National Meeting 1980

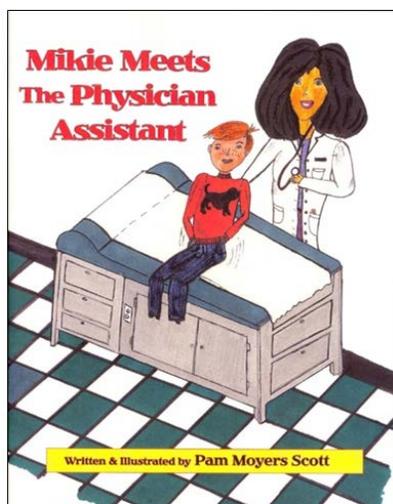


George McCullough being  
Commissioned  
White House 1978

contains interviews with most of the founders and sustainers of the PA profession and interviews with various generations of PAs about their leadership and clinical roles. Highlights of the collection include interviews with William Stanhope, Alfred Sadler, Jr., and Thomas Piemme, the first presidents of the AAPA, APAP (now PAEA), and NCCPA, respectively. Other highlights include interviews with the first executive directors of AAPA/APAP, ARC-PA and NCCPA, Donald Fisher, PhD, Lawrence (Mac) Detmer, BS, and David Glazer, MS, respectively. There is also interviews with Joyce Nichols, the first woman physician assistant, and with George McCullough, the first PA to be assigned to the White House Medical Unit and the first PA to be commissioned by the US Air Force. Interviews have been conducted with PAs who have worked in a variety of specialties and settings. In 2016, the Society began to increase its efforts to capture the experience of “front-line” PAs, their struggles to gain acceptance, trust, autonomy and recognition by conducting videotaped oral histories during the annual AAPA and PAEA conferences.

### **Library Collection**

The library collection contains articles, books, manuscripts, dissertations and reports spanning 50 years. The collection contains over 800 articles, many donated by PA Researcher Roderick Hooker, PhD, MBA,



**Children's Book by  
Pam Moyers Scott**

PA. The collection contains 250 books including books from Dr. Stead's personal collection. The library contains PA textbooks, symposia proceedings, PA clinical review books, annotated bibliographies, biographies, reports and much more. The collection also includes the first book ever written about PAs *The Physician's Assistant--Today and Tomorrow* by Alfred Sadler, Jr., Blair Sadler and Ann Bliss and *The Physician's Assistant: A Baccalaureate Curriculum* written by Dr. Hu Myers describing the PA Program at Alderson-Broadus College in Philippi, WV. The holdings include the U.S. Navy's *Handbook of the Hospital Corps, a Medical Directives for the Use of the Nursing Staff of the Frontier Nursing Service*, and *The Barefoot Doctors of the People's Republic of China* by Geoggrey Sek Uiu Lieu. One can also find a 14-volume series of *A Self-Instructional Tutorial Curriculum* created and used by the Wake Forest University PA Program in the 1970s and a complete set of *Mid-level Health Worker Training Modules* (35 volumes) published by the MEDEX Group and the University of Hawaii's School of Medicine. The children's book *Mike Meets the Physician Assistant* by Pam Moyers Scott, PA-C; the medical thriller *Healing Noelle* by Michael J. Huckabee, PA-C; and *Tsunami of Tears: 2005 Relief Effort in Southern Thailand* written by Don Pedersen, PA-C are examples of the many books authored by PAs to promote the profession. The collection even contains a best-selling cookbook coauthored by Dr. Stead's wife, Evelyn, *Low-Fat Cookery* published in 1956.

## Museum Collection at Two Sites

The Society's Museum Collection features artwork, artifacts and exhibitions that interpret the story of the physician assistant profession from its inception and development in the United States in the 20th Century to its expansion internationally in the 21st Century. The Society maintains co-museum collections at its National Office in Johns Creek, GA (a suburb of Atlanta) and at the Stead Center for Physician Assistants in Durham, NC. The Society's National Office is located within the same building as the NCCPA and the ARC-PA. Items in this collection include medical equipment, photographs, posters, military uniforms, PA school patches, organization promotional pins, memorabilia from national meetings and other items of general interest. Selected items are on display in the conference center lobby and hallways. The Eugene A. Stead, Jr. Center for Physician Assistants is owned by the North Carolina Academy of Physician Assistants (NCAPA). The building features a replica of Dr. Stead's office at his home on the lake in Bullock, NC, complete with furniture, decorations, pictures and awards that he donated to the Society before his death. A formal garden behind the building is decorated with statuary also donated from Dr. Stead's estate. In addition, the building also houses wall exhibits and display cases honoring the founders of the profession, the development of national PA organizations and marketing of the PA profession to the general public. There is a wall exhibit sponsored by the PA Veterans Caucus and outside a Veterans Memorial Garden featuring a life-size combat medic bronze statue titled "*Life Savers Then - Care Givers Now.*"



**A collage of Museum Items**

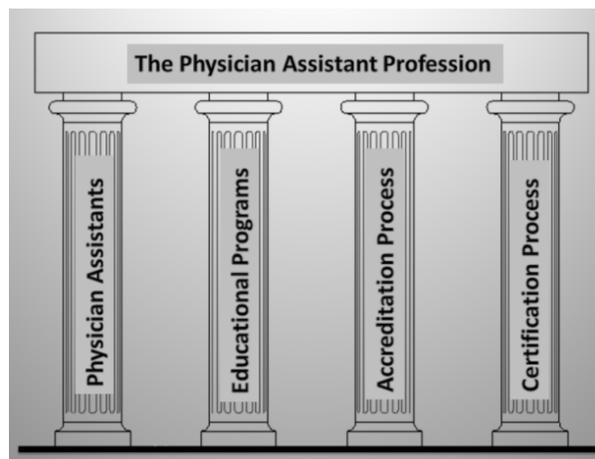
## Part Seven: Future Goals and Directions

### **The Society as a Unifying Force and of Value to All Physician Assistants**

After 15 years of diligent work, the PA History Society still envisions a future where every PA's professional identity includes knowledge and recognition of the profession's courageous and fascinating collective struggles to increase health care access. As a unifying force for PAs, the Society's resources will be used to attract new students and to motivate and inspire them to become competent health practitioners who will assume advocacy and leadership roles in all aspects of the profession. The Society's website, collection, products and services can and should be used for educational, research and literary purposes. To fulfill its mission, the Society needs a cohort of PA faculty and others who are dedicated to preserving, studying and telling the history and legacy of the PA profession. The Society provides PAs, PA faculty and others opportunities to do original historical research, develop educational materials, and participate in workshops to improve historical research and archiving skills.

Historical documents have an under-recognized value as "policy tools." As legislative and regulatory steps continue to strengthen the PA profession—even at the 50-year mark—it's important to know why some policy and regulatory decisions were made as the first step in creating future strategy and policy directions. The Society's collections are a wealth of these types of resources which can be useful domestically and globally.

The Society will continue to work with the four organizational pillars of the PA Profession, i.e., the AAPA, the PAEA, the ARC-PA and the NCCPA to preserve their own unique institutional histories and make their historical documents and materials accessible to physician assistants, researchers and the general public. The parallel development of each organization is important to understanding the profession's development as a whole. The Society's role is to assimilate this knowledge and present it cohesively. The Society will continue to work with each organization individually and collectively to celebrate significant historical benchmarks in the future.



### **Continuing Efforts to Preserve, Study and Tell the Story of PAs and their Profession**

The Society will continue to expand its resources by growing its archive, library and museum collections and by creating new venues to share information about our profession. The Society will encourage PA Programs, AAPA Constituent Organizations and the four National PA Organizations to organize, process and archive their historical records and make the contents of their collection through the use of finding aids that can be accessed via the Society's website.

In the future, the Society will continue to:

1. Write (or link to existing) biographies for PAs and others who have made significant contributions to the profession and assure that biographies are written for all the Past

Presidents (or Chairs) and CEO/Presidents of the PAEA, AAPA, NCCPA and ARC-PA, and AAPA HOD Speakers.

2. Conduct research-related oral histories with key individuals involved in significant decisions, events or strategies that have impacted and opened opportunities for the PA Profession and the delivery of health care services in various settings and specialties.
3. Collect commentaries from the next generation of PAs about why they chose to become certified physician assistants and their accomplishments and contributions to the PA profession and communities in which they serve.
4. Expand its digital holdings of photographs and videotapes donated and produced by others or produced by the Society.
5. Collect student patches, professional lapel pins and other artifacts that can be used in future exhibits
6. Develop more website exhibits highlighting significant events in PA professional history.
7. Strive to be a leader in using the most current technologies to share its work through social media.
8. Assist researchers, faculty and students seeking primary source materials for research, education and literary purposes.

In 2018, the Society will initiate an annual “boot camp” for faculty, organizational leaders and staff to teach them how to preserve their institutional history. Poster presentations will be prepared for national meetings that highlight the Society’s work. The Society plans to work closely with the PAEA to develop a cohort of PA faculty who can use the Society’s Educational Toolkit to teach professional history to students, develop content and use new teaching methodologies in and outside the classroom.

The Society will continue to value diversity and the perspective it provides to the history of the PA profession through documentation of important events, biographies and collection of personal papers, oral histories and photographs of PAs representing various sociocultural groups.

A collection documenting the global presence and growth of PAs will be a priority for the Society in the coming years. Moving outside of its walls, the Society plans to provide technical assistance to parallel U.S. health professions seeking to preserve their own history. The Society has received requests from PA organizations and educational programs outside of the US to provide technical assistance as they create their own history organizations.



**Earl Echard, PA-C serving inmates in North Carolina Correctional Facilities, 2004**

### **Financial Stainability**

In addition to the baseline financial support provided by the NCCPA, the Society needs a steady stream of external support from the other three national PA organizations, individual physician assistant donors, PA Programs and AAPA Constituent Organizations.

Additional funding is still needed to help support the Society’s archivist in growing the collection, digitizing photographs, videos and pertinent documents to be cataloged and made available via the Internet, conducting oral histories and responding to a growing number of requests to use materials

found in the collection. Funding is also needed to support the leadership roles of the Society's historians in project and exhibit development, research, publication, presentations, and representation of the Society at local, regional and national meetings.

There is still major work to be done in developing a PA History Society funding stream through the PAEA to more closely connect all PA programs with the History Society's resources. Projected 100% participation of all PA programs would expand the distribution of PA history teaching resources and promote the transfer of agreed upon annual materials from PA programs for consistent documentation of PA program growth and innovation.

To provide a stable source of external funding, the Society plans to establish and grow an endowment over the intervening years. There will also be a major gift program to support existing projects and specific fund-raising projects. To be successful, the Society will need the support of all PAs, their families and colleagues. Learn how to support the Society at <http://pahx.org/how-to-support-us/> Is the investment worthwhile? Only history will tell!

## Notes and References

*In addition to personal conversations with those involved and their collective memories, the following resources were used in preparation of this manuscript.*

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**SOCIETY FOR THE PRESERVATION OF  
PHYSICIAN ASSISTANT HISTORY, INC.**

**BYLAWS**

**ARTICLE I -NAME**

**Section 1.** The name and title by which this organization shall be known is the Society for the Preservation of Physician Assistant History, Inc. (SPPAHx), herein referred to as the Society. The Society is organized as a 501(c)(3) not for profit corporation for educational, research and literary purposes. It shall be conducted so that no part of its income or earnings will inure to the benefit of any member, director, officer, or other individual.

**ARTICLE II – MISSION**

**Section 1.** The Society will be the preeminent leader in fostering the preservation, study and presentation of the history of the physician assistant profession.

**ARTICLE III – PURPOSE**

**Section 1.** The Society is organized and shall operate exclusively for educational, research and literary purposes.

**Section 2.** The Society will assure that the history and achievements of the physician assistant profession are documented and made readily accessible to physician assistants, physician assistant students, historians, medical sociologist, researchers and the general public.

**Section 3.** The Society will develop and maintain an integrated, on-line searchable archival database that identifies the existence and location of key documents, articles, books, films, oral history audio or video tapes, and other artifacts that detail the development and evolution of the physician assistant profession.

**Section 4.** The Society will develop and maintain of a web site presenting the virtual history of the physician assistant profession.

**Section 5.** The Society will maintain liaison relationships with other physician assistant, medical and historical organizations.

**Section 6.** The Society will support the collection, housing and preservation of media, documents, artifacts and other related materials that are not currently maintained in a suitable academic or physical environment.

**Section 7.** The Society will be a resource to national physician assistant organizations and educational programs, and newsletter and journal publishers.

**Section 8.** The Society will identify areas needing more documentation, foster studies and dialog about the physician assistant profession.

#### **ARTICLE IV -CLASSES OF MEMBERSHIP**

**Section 1.** Membership in this Society shall consist of individuals who are cognizant of their obligation to the physician assistant profession and the general public and who meet the requirements for membership as herein defined. The categories of membership are Fellow, Affiliate, Student and Honorary members.

**Section 2.** A fellow member shall be a physician assistant, professional or lay person with an interest in supporting the purposes of this organization with full voting privileges.

**Section 3.** An affiliate member shall be a physician assistant, professional or lay person with an interest in supporting the purposes of this organization without voting privileges or the ability to hold office.

**Section 4.** A student member shall be a person who is enrolled in a physician assistant or surgical assistant program without full voting privileges and not eligible to hold an elected office.

**Section 5.** An honorary member shall be a person of distinction who has rendered outstanding service to the physician assistant profession. All honorary lifetime memberships are subject to approval by the Board of Directors.

**Section 6.** Membership in the Society shall not be denied or abridged on the basis of sex, color, creed, sexual orientation, race, religion, or ethnic origin.

#### **ARTICLE V- SPONSORS**

**Section 1.** The Society is open to individual, corporate, professional, institutional, philanthropic and governmental sponsors desirous of furthering the Society's purpose.

**Section 2.** The Board of Directors approves sponsors who donate monies and services to the Society through one-time or continuous donations and who continue to pay annual sponsor dues. Dues, privileges and benefits of sponsors are approved by the Board of Directors and may vary according to the sponsor's organizational mission.

**Section 3.** Sponsors will be recognized as donors and classified according to categories listed in Article VI.

#### **ARTICLE VI- DONORS**

**Section 1.** Benefactor donates \$50,000 or more

**Section 2.** Patron donates \$25,000 to \$49,999

**Section 3.** Sustainer donates \$10,000 to \$24,000

**Section 4.** Supporter donates \$5,000 to \$9,999

**Section 5.** Colleague donates \$1,000 to \$4,999

**Section 6.** Associate donates \$500 to \$999

**Section 7.** Advocate donates \$100 to \$499

**Section 8.** Friend donates \$25 to \$99 (\*minimum of \$25)

## **ARTICLE VII -STUDENTS**

**Section 1.** Membership in the Society shall be granted to students in an Accreditation Review Commission approved physician assistant or surgical assistant training program.

**Section 2.** The Student Academy of the American Academy of Physician Assistants (SAAAPA) will identify and appoint a student board member.

## **ARTICLE VIII - INDEMNIFICATION OF OFFICERS AND DIRECTORS OF THE CORPORATION**

**Section 1.** As a part of the consideration for Officers and Directors of the Society serving in their respective capacities and offices, the corporation will indemnify and hold harmless all such officers and directors of and from any and all claims, causes of action, and demands arising from any official act performed by such person or persons while serving or as a result of such service for or to the corporation, including all attorneys' fees and costs incurred before or during trial or mediation, including any appeals taken in such cause.

**Section 2.** At the discretion of the Board of Directors, Officers of the corporation, members of the Board of Directors, and such other members as shall be so designated may be reimbursed for out-of-pocket expenses incurred by them in attending any meeting at which their respective presence is necessary, required, or convenient.

## **ARTICLE IX - OFFICERS AND BOARD OF DIRECTORS**

**Section 1.** Individual members shall be eligible to hold office and serve on committees and work groups.

**Section 2.** The officers of the Society shall be a President, President-Elect, Immediate Past-President, Secretary, and Treasurer.

**Section 3.** There shall be ten members of the Board of Directors: five officers, four directors-at-large, and one student director-at-large.

### **Section 4. Duties of Officers and Directors -**

The Immediate Past-President shall:

- Serve as chairman of the nominating committee as outlined in Article X, Section 5.
- Perform other duties as assigned by the Board of Directors.

The President shall:

- Preside at all meetings of the Society and shall be an ex-officio member of all committees except the Nominating & Elections Committee.
- Appoint chairpersons to each committee within the first thirty days of assuming office.
- Call for special elections as required in circumstances outlined in Article X, Section 10.
- Perform other duties as assigned by the Board of Directors.

The President-Elect shall:

- Preside at all meetings of the Society in the absence of the President.
- Succeed to the office of President at the expiration of the current President's term of office or earlier if circumstances in Article X, Section 10, should occur.
- Perform other duties as assigned by the President or Board of Directors.

The Secretary shall:

- ❑ Be responsible for keeping the minutes of the Board of Directors and general membership meetings.
- ❑ Execute general correspondence, notify members of meetings, and assure ballots are distributed as stated in Article X, Section 7.
- ❑ Be responsible for casting the ballot for general membership in an uncontested election as stated in Article X, Section 8.
- ❑ Perform other duties as assigned by the President or Board of Directors.

The Treasurer shall:

- ❑ Be responsible for adequate and proper accounts of the properties and funds of the Society and preparation of annual tax-return according to Society policy.
- ❑ Serve as chairperson of the Finance Committee.
- ❑ Submit a balanced budget for next fiscal year to Board of Directors.
- ❑ Receive records of receipts and disbursements of Society funds as approved by the Board of Directors.
- ❑ Render an account of all transactions and the financial conditions of the Society to any fellow member on written request.
- ❑ Perform other duties assigned by the President or Board of Directors.

The Directors shall:

- ❑ Assume all powers of the Society during the interim between membership meetings, except that the Board may not nullify or modify any action taken at the membership meetings, and subject to the provisions of these Bylaws.
- ❑ Appoint an executive director to serve as the administrative officer and general manager of the Society responsible to the Board of Directors and who shall carry out such responsibilities in connection with the duties of the office as specified by the Board of Directors, within approved budget limitations.
- ❑ Manage the personnel, property, and business of the Society.
- ❑ Monitor the achievement of organizational objectives and mandates of the membership, and set policy.
- ❑ Approve all policies related to the Society's publications, on-line searchable archival database and virtual history web site.
- ❑ Approve the annual budget and biennial review.
- ❑ Approve gifts-in-kind (GIK) donated to the Society by individuals or organizations.
- ❑ Appoint work groups to address specific needs of the Association.
- ❑ Perform such duties as assigned by the President in accordance with the priorities and needs of the Society.

## **ARTICLE X -ELECTIONS**

**Section 1. Offices** -Elected officers of the Society will include President, President-Elect, Immediate Past-President, Treasurer, Secretary, and four Directors-at-Large. A Student Member-at-Large will be appointed by SAAAPA.

**Section 2. Term** -The term of office for Secretary, Treasurer and Director(s)-at-Large will be two years. All other board member terms shall be one year. No office may be held for more than one consecutive term. In the case of special elections or appointments, a board member may seek one additional term in the next regular election.

**Section 3. Qualifications of Candidates** -A candidate must be a fellow member of the Society in good standing. The student candidate may serve as director only while completing their training. No member may hold more than one office simultaneously.

**Section 4. Declaration of Candidacy** -Declaration of candidacy and nominations for elected office must precede the appointed date of election by at least forty-five (45) days. Voting members or the nomination committee at a general membership meeting may make nominations.

**Section 5. Nominations** - A Nominating & Elections Committee composed of the Immediate Past-President and two other appointed members shall serve yearly to consider suitable candidates. If the Immediate Past-President is unable to serve as chairperson, the President will appoint an alternate chairperson.

**Section 6. Elections** - The Nominating & Elections Committee shall determine the date of elections.

**Section 7. Eligibility** - The Secretary shall distribute a ballot at least thirty (30) days prior to the appointed date of election to each fellow member listed on the Society roster. Ballots must be returned no later than ten (10) days prior to the date of election.

**Section 8. Officer Election** - Officers shall be elected by a plurality of votes cast. The President shall call for a special election in the case of a tie vote. If there is an uncontested slate of candidates, any fellow member may make a motion to direct the Secretary of the Society to cast the ballot for the membership to elect the slate.

**Section 9. Commencement of Term of Officers** - Officers will assume office on July 1 of the year of their election.

**Section 10. Vacancies in Office** - In the event of a vacancy in the office of President, the President-Elect shall become President to serve the unexpired term and shall serve their successive term as President. Vacancies in other offices shall be filled by a special election called by the President. Pending special election results, the President may make temporary appointments.

## **ARTICLE XI - MEETINGS OF THE SOCIETY**

**Section 1.** The Board of Directors shall meet at such time and place designated by the President, at least semi-annually. All Board meetings are open to members. A quorum is defined as not less than six Board members present.

**Section 2.** General membership meetings shall be held at least annually as designated by the Board of Directors. The Annual Meeting shall be held at the time of the annual meeting of the American Academy of Physician Assistants. Ten fellow members constitute a quorum.

**Section 3.** Special meetings of the membership may be called at any time by the President, other Board members or upon request of fifteen percent of the voting membership.

## **ARTICLE XII - COMMITTEES**

**Section 1.** The Board of Directors shall establish standing committees of the Society.

**Section 2.** The following committees are the standing committees of the Society: (1) Strategic Planning and Evaluation, (2) Conference Planning, (3) Bylaws and Policy, (4) Finance, (5) Membership, (6) Nominating and Elections, (7) Publications, (8) Research and Education, and (9) Professional and Public Affairs.

**Section 3.** Each committee chairperson shall provide the President a report of the committee activity annually. A detailed summary shall be prepared prior to the annual general membership meeting.

**Section 4.** Ad hoc committees (work groups) shall be designated by the President, Board of Directors, or on a majority vote of the general membership.

### **ARTICLE XIII - DUES AND ASSESSMENTS**

**Section 1.** The amount of annual dues for each category of membership shall be fixed by a majority vote of the Board of Directors, and are payable in advance of July 1 of each year. Upon approval of the Board of Directors, first-time members who join after January 1 may pay reduced dues for the remainder of the membership year. Dues are waived for honorary members.

**Section 2.** Any member of the Society, whose dues and assessments remain unpaid on June 30, shall stand suspended. The Secretary shall notify the member of this action. The member may be reinstated upon payment of all amounts due at the time membership was forfeited.

### **ARTICLE XIV - AMENDMENTS**

**Section 1.** The Bylaws may be amended by a simple majority of the total votes cast by the members.

### **ARTICLE XV - DISSOLUTION**

In the event of dissolution of the Society, any net assets remaining after making provision for payment of all liabilities of the corporation, shall be distributed only to one or more regularly organized and qualified charitable, educational, literary, or scientific organizations to be selected by the Board of Directors, and which qualify as exempt organizations under Sections 501(c)(3) and 170(c)(2) of the Internal Revenue Code of 1986 as the same now exists or as it may be amended in the future, or to federal, state, or local governments to be used exclusively for public purposes. Any such assets not so disposed of shall be disposed of by the Superior Court of the county in which the principal office of the corporation is then located, exclusively for such purposes or to such organizations as the court shall determine, which are organized and operated exclusively for such purposes, or such governments for such purposes.

### **ARTICLE XVI - PARLIAMENTARY AUTHORITY**

The latest revision of Sturgis Standard Code of Parliamentary Procedure shall govern all meetings of the Society, the Board of Directors, and all committees on any point not covered by the Bylaws.

**Date of Adoption: May 25, 2002**

**BYLAWS  
OF  
THE SOCIETY FOR THE PRESERVATION  
OF PHYSICIAN ASSISTANT HISTORY**

**ARTICLE 1**

**Name**

The name of the Corporation shall be the Society for the Preservation of Physician Assistant History, Inc., also known as the Physician Assistant History Society (the “Society” or “PAHx”).

**ARTICLE 2**

**Purposes and Objectives**

**Section 2.1 Purposes.**

(a) The Society is organized exclusively for charitable, scientific, and educational purposes, within the meaning of Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or the corresponding provision of any future United States internal revenue law) and to carry on activities in furtherance of such purposes, predominantly any such activities which might otherwise be carried on by the National Commission on Certification of Physician Assistants, Inc. (the “NCCPA”), a Georgia not for profit corporation.

(b) More specifically, through research, education, preservation of archives, and other initiatives, the Society will support the work of the NCCPA to preserve the history of the physician assistant profession as a benefit to the public.

**Section 2.2 Inurement of Income.** No part of the net earnings of the Society shall inure to the benefit of, or be distributable to, the NCCPA or any of its Trustees, officers, or other private persons, except that the Society shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth herein.

**Section 2.3 Impermissible Activities.** No substantial part of the activities of the Society shall be the carrying on of propaganda, or otherwise attempting to influence legislation. The Society shall not participate in or intervene in (including the publishing or distributing of statements) any political campaign on behalf of or in opposition to any candidate for public office. Notwithstanding any provision of the Articles of Incorporation of the Society or any other provision of these Bylaws, the Society shall not carry on any other activities not permitted to be carried on (a) by a corporation exempt from Federal income tax under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or the corresponding provision of any future United States internal revenue law) or (b) by a corporation, contributions to which are deductible under Section 170(c)(2) of the Internal Revenue Code of 1986, as amended (or the corresponding provision of any future United States internal revenue law).

**Section 2.4 Objectives.** In order to serve its purposes, the Society will have the following objectives:

(a) To assure that the history, achievements, benefits and importance to the public of the physician assistant profession are documented and made readily assessable to physician assistants, physician assistant students, historians, medical sociologists, researchers and the general public.

(b) To support the charitable, education, and scientific activities of the NCCPA.

(c) To develop and maintain an integrated, on-line searchable archival database that identifies the existence and location of key documents, articles, books, films, oral history audio or video tapes, and other artifacts that detail the development, evolution and benefits to the public of the physician assistant profession.

(d) To develop and maintain a Web site presenting the virtual history and benefits to the public of the physician assistant profession.

(e) To maintain liaison relationships with other physician assistant, medical and historical organizations which are committed to advancing the interest of the public.

(f) To support the collection, housing and preservation of media, documents, artifacts and other related materials that are not currently maintained in a suitable academic or physical environment.

(g) To be a resource to national physician assistant organizations and educational programs, and newsletter and journal publishers, including newsletters and journals that may be published by them, or on their behalf.

(h) To identify areas needing more documentation, and foster studies and dialog about the physician assistant profession and its commitment to serving the public's interest.

### **ARTICLE 3**

#### **Powers**

Except as provided otherwise by the Articles of Incorporation or by these Bylaws, the Society shall have all the powers of a corporation organized under the North Carolina Nonprofit Corporation Act, as amended (the "Act"), and shall have such additional powers as are permitted by any applicable law.

### **ARTICLE 4**

#### **Office and Agent**

The Society shall have and continuously maintain in the State of North Carolina a registered office and a registered agent whose business office is identical with such registered office. The principle office of the Society shall be located in the state of Georgia, and the Society may have other offices within or without the States of North Carolina or Georgia as the Board of Trustees may from time to time determine.

### **ARTICLE 5**

#### **Members**

**Section 5.1 Sole Member.** The Society shall have one member, the NCCPA.

## **Section 5.2 Meetings.**

(a) The annual meeting of the NCCPA, acting as the Sole Member of the Society, shall be held in conjunction with and at the same place as the annual meeting of the NCCPA Board of Directors. This meeting shall be a separate annual meeting held for the sole purpose of conducting the business of the Sole Member of the Society.

(b) Special meetings of the NCCPA, acting as the Sole Member of the Society may be called *sua sponte* or at the request of the Society Board of Trustees.

**Section 5.3 Non-liability of NCCPA.** Pursuant to Section 107.85 of the Act, the NCCPA, acting as the Sole Member of the Society, shall not be liable for any debt or obligation of the Society.

## **ARTICLE 6**

### **Board of Trustees**

#### **Section 6.1 General Powers.**

(a) The affairs of the Society shall be managed by or under the direction of its Board of Trustees.

(b) Each member of the Board of Trustees shall have a continuing duty to discharge his or her functions in a manner that the Trustee in good faith believes to be in the best interests of the Society. At the annual meeting of the Society, or, if a Trustee is not present at such meeting, as soon thereafter as possible, each Trustee shall sign the *Society Participation Agreement* for the next fiscal year. No Trustee may be seated or attend any Trustee meeting or participate in any Trustee action until such time as an executed copy of such document has been received by the President/CEO of the NCCPA.

**Section 6.2 Ex Officio and Elected Trustees.** The President/CEO of the NCCPA shall serve *ex officio* as a voting Trustee of the Society. The remaining Trustees (the “elected Trustees”), one of whom shall have served as a Director of the NCCPA within the previous five years, shall be elected by the NCCPA Board as provided in Sections 6.3 and 6.4 of these Bylaws.

#### **Section 6.3 Number of Trustees, Election, and Term of Office.**

(a) The number of Trustees of the Society shall be between nine and twelve. The number of Trustees may be increased to any number within that range, or decreased to not fewer than one, from time to time by amendment of these Bylaws. Only the NCCPA may change the range for the size of the board or change the size of the board from a variable-range to a fixed-size board.

(b) The elected Trustees shall be elected by the NCCPA for staggered three (3) – year terms. No elected Trustee may hold office for more than two (2) full consecutive terms.

(c) An individual who has previously served as Trustee of the Society must be off the Board of Trustees for at least three (3) years before being eligible for election to serve on the Board again.

(d) The Board of Trustees of the Society shall have the option of retaining an elected Trustee for a second term or requesting that the NCCPA elect a new Trustee to fill the Trusteeship.

(e) Elections shall take place at the annual meeting of the NCCPA as provided in Section 5.2. The term of office of each Trustee so elected shall begin on the January following that Trustee’s election

or as otherwise determined by the NCCPA due to mid-year appointment. Each Trustee shall hold office until December 31 of the final year of the Trustee's term of office and until a successor has been elected, or until such Trustee's earlier death, resignation or removal in the manner hereinafter provided. If the election of Trustees shall not be held at the annual meeting, such election shall be held as soon thereafter as is conveniently possible.

(f) Consistent with Section 7.2(g) of these Bylaws, if the term of office of one of the officers of the Society extends beyond that individual's term of service on the Board, his or her term of service on the Board may be extended to coincide with the remaining term of office. Such an extended Trustee's term shall be served as an additional Trustee.

**Section 6.4 Emeritus Trustees.** The Board of Trustees may by resolution appoint one or more individuals, each of whom shall have served as a Trustee of the Society, to serve as an *Emeritus* Trustee. *Emeritus* Trustees serve at the pleasure of the Board of Trustees and may, at the discretion of the Board, be present at meetings of the Board of Trustees but may not vote.

**Section 6.5 Resignation.** An elected, *ex officio* or Emeritus Trustee may resign at any time by written notice delivered to the Board of Trustees. A resignation is effective when the notice is delivered unless the notice specifies a date later than the date of delivery. The resignation of a Trustee need not be accepted in order to be effective.

**Section 6.6 Removal of Trustees.** One or more Trustees may be removed, with or without cause. An elected or Emeritus Trustee may be removed by the NCCPA in accordance with its procedures for removing NCCPA Directors. An *ex officio* Trustee may be removed by amendment of these Bylaws.

**Section 6.7 Vacancies.** Any vacancy occurring among the elected Trustees may be filled temporarily by resolution of the Board of Trustees until such time as the NCCPA fills the vacancy. Any such vacancy and any elected Trusteeship to be filled by reason of an increase in the number of Trustees shall be filled by election by the NCCPA. A Trustee so elected to fill a vacancy shall be elected for the unexpired term of his or her predecessor in office or, if the Trustee is elected because of an increase in the number of Trustees, the term of such Trustee shall expire at the next annual meeting of the Board of Trustees, unless otherwise specified in the action electing such Trustee in order to maintain staggered terms among the elected Board of Trustees.

**Section 6.8 Regular Meetings.** A regular annual meeting of the Board of Trustees shall be held at such place and time as the Board of Trustees may determine, and at such meeting the Board shall elect officers and transact such other business as shall be required. The Board shall schedule additional meetings at such times and locations as required to accomplish the purposes of the Society.

**Section 6.9 Special Meetings.** Special meetings of the Board of Trustees may be called by the President, or at the request of the NCCPA or any two Society Trustees, and such person or persons may fix the details for holding any special meeting of the Board of Trustees so called.

**Section 6.10 Notice of Meetings.**

(a) Notice of any meeting of the Board of Trustees shall be given in accordance with these Bylaws at least fifteen days in advance thereof by written notice to each Trustee at the postal or electronic mail address shown for such Trustee on the records of the Society.

(b) Notice of any meeting of the Board of Trustees may be waived in writing signed by the person or persons entitled to such notice either before or after the time of the meeting. Attendance of a

Trustee at any meeting shall constitute a waiver of notice of such meeting except where a Trustee attends a meeting for the express purpose of objecting to the transaction of any business because the meeting is not lawfully called or convened.

(c) Neither the business to be transacted at, nor the purpose of, any regular meeting of the Board of Trustees need be specified in the notice or waiver of notice of such meeting, unless specifically required by law, by the Articles of Incorporation or by these Bylaws. Any special meeting of the Board of Trustees shall require that the purpose of such meeting be specified in the notice or waiver of notice of such meeting.

**Section 6.11 Quorum.** A majority of the Trustees then in office shall constitute a quorum for the transaction of business at any meeting. If less than a majority of the Trustees are present, the meeting shall be adjourned to another time without further notice. Withdrawal of Trustees from any meeting shall not cause failure of a duly constituted quorum at that meeting.

**Section 6.12 Action at a Meeting.** The act of the majority of the Trustees present at a meeting at which a quorum is present shall be the act of the Board of Trustees, unless the act of a greater number is required by law, by the Articles of Incorporation or by these Bylaws.

**Section 6.13 Proxy Prohibited, Presumption of Assent.**

(a) No Trustee may act by proxy on any matter; provided that, Trustees may act without a meeting pursuant to the procedures set forth in Section 6.15 of these Bylaws.

(b) A Trustee who is present at a meeting at which action on any corporate matter is taken by the Board of Trustees is conclusively presumed to have assented to the action taken unless such Trustee's dissent or abstention is entered in the minutes of the meeting or unless such Trustee files his or her written dissent or abstention to such action with the person acting as the secretary of the meeting before the adjournment of such meeting or forwards such dissent or abstention by registered or certified or electronic mail to the Treasurer immediately after the adjournment of such meeting. Such right to dissent or abstain does not apply to a Trustee who voted in favor of such action.

**Section 6.14 Attendance by Telephone.** Trustees may participate in and act at any meeting through the use of a conference telephone or other communications equipment by means of which all persons participating in the meeting can communicate with each other. Participation in such meeting shall constitute attendance and presence in person at the meeting.

**Section 6.15 Action Without a Meeting.**

(a) Any action required or permitted by law to be taken at a meeting of the Board of Trustees may be taken without a meeting if a consent in writing setting forth the action so taken shall be signed or consented to in writing by all Trustees. A Trustee's consent to action taken without meeting may be in electronic form and delivered by electronic means.

(b) The consent shall be evidenced by one or more written approvals, each of which sets forth the action taken. All the approvals evidencing the consent shall be delivered to the Treasurer to be filed in the records of the Society. The action taken shall be effective when all the Trustees have approved the consent unless the consent specifies a different effective date. Any such consent shall have the same force and effect as a unanimous vote.

**Section 6.16 Compensation; Reimbursement.** No Trustee shall receive any payment for services as a Trustee, except that a Trustee may be reimbursed for reasonable expenses incurred in connection with his or her service as a Trustee.

**Section 6.17 Interested Trustees.**

(a) A Trustee who is directly or indirectly a party to a transaction with the Society (an “interested Trustee”) shall disclose the material facts of the transaction and his or her interest in or relationship to such transaction to the Board of Trustees and to any committee of the Board of Trustees considering such transaction prior to any action by the Board of Trustees or such committee to authorize, approve, or ratify such transaction. A Trustee is indirectly a party to a transaction if the Trustee has a material financial interest or is an officer, director, or general partner in an entity or an employee, grantee or consultant of such entity, which is a party to the transaction.

(b) The presence of the interested Trustee or of a Trustee who is otherwise not disinterested may be counted in determining whether a quorum of the Board of Trustees or a committee of the Board of Trustees is present, but may not be counted when action is taken on the transaction.

**Section 6.18 Electronic Means.** To the extent specified in these Bylaws, the Society hereby agrees that transactions may be conducted by electronic means.

**ARTICLE 7**

**Officers**

**Section 7.1 Enumeration.** The officers of the Society shall be a President, a President-Elect or Immediate Past President, and a Treasurer who shall also act as a secretary. Officers whose authority and duties are not prescribed in these Bylaws shall have the authority and perform the duties prescribed from time to time by the Board of Trustees.

**Section 7.2 Election and Term of Office.**

(a) Officers shall be elected by and from among the Trustees of the Society at the annual meeting of the Board of Trustees, or as soon thereafter as conveniently possible.

(b) The President shall succeed from the office of President-Elect. The President shall hold office for one term of two years; provided that, if the President-Elect fills a vacancy in the office of President, he or she shall hold office for the unexpired portion of the President’s term and for an additional full two-year term.

(c) The President-Elect shall be elected by the Trustees of the Society and shall hold office for one term of one year.

(d) The Immediate Past President shall succeed from the office of President and shall hold office for one term of one year.

(e) The Treasurer shall be elected by the Trustees of the Society and shall hold office for a term of two years, and may serve a second term.

(f) The term of office of each officer shall begin on the January 1 following that officer’s election. Each officer shall hold office until December 31 of the final year of the officer’s term of office

and until a successor has been elected, or until such officer's earlier death, resignation or removal in the manner hereinafter provided. Election or appointment of an officer shall not of itself create any contract rights.

(g) The term of office of an officer may, if necessary, extend beyond that individual's term of service on the Board of Trustees. In such circumstance, the individual may complete his or her term of office, and his or her term on the Board shall be extended to coincide with the remaining term of office.

### **Section 7.3 Resignation, Removal and Vacancies.**

(a) Any officer may resign at any time by giving notice to the Board of Trustees. A resignation is effective when the notice is delivered unless the notice specifies a date later than the date of delivery. The resignation of an officer need not be accepted in order to be effective.

(b) The Board of Trustees may remove any officer, with or without cause, whenever in its judgment the best interests of the Society would be served thereby.

(c) A vacancy in any office, however caused, may be filled by the Board of Trustees for a new term.

**Section 7.4 Compensation.** No officer shall receive any payment for services as an officer, except that an officer may be reimbursed for reasonable expenses incurred in connection with his or her service as an officer.

**Section 7.5 President.** The President of the Society shall preside at all meetings of the Board of Trustees and of the Executive Committee; shall perform all other duties usually associated with the office of President; shall be an *ex-officio* member of all committees; and shall perform such other duties as provided in these Bylaws and as may be assigned from time to time by the Board of Trustees.

**Section 7.6 Immediate Past President or President-Elect.** The Immediate Past President or President-Elect shall serve in an advisory capacity to the President and the Board of Trustees. In the absence of the President or in the event of the President's inability or refusal to act, the Immediate Past President or President-Elect shall perform the duties of the President. When so acting, the Immediate Past President or President-Elect shall have all the powers of and be subject to all the restrictions upon the President. In the event of a vacancy in the office of President, the Immediate Past President or President-Elect shall become President and shall serve the unexpired term followed by his/her successive term as Immediate Past President or President, as the case may be. The Immediate Past President or President-Elect shall perform such other duties as provided in these Bylaws and as may be assigned from time to time by the President or the Board of Trustees.

**Section 7.7 Treasurer.** The Treasurer shall, or shall delegate an individual to (a) keep the minutes of meetings of the NCCPA, when acting as the Sole Member of the Society, the Board of Trustees, and committees of the Board of Trustees in one or more books provided for that purpose; (b) see that all notices are duly given in accordance with the provisions of these Bylaws or as required by law; (c) be custodian of the corporate records and the seal of the Society; (d) keep a register of the post office and electronic addresses of the NCCPA, and each Trustee and committee member; (e) be responsible for all funds and securities of the Society; (f) render to the NCCPA, the President, or the Board of Trustees, upon request, an account of all transactions as Treasurer and on the financial condition of the Society; and (g) in general perform all the duties incident to the offices of the Treasurer and secretary and such other duties as may be assigned from time to time by the Board of Trustees or the President. If required by the NCCPA or the Board of Trustees, the Treasurer shall give a bond (which shall be renewed regularly) in

such sum and with such surety or sureties as the NCCPA or the Board of Trustees shall determine for the faithful discharge of his or her duties and for the restoration to the Society, in case of such Treasurer's death, resignation, retirement or removal from office, of all books, papers, vouchers, money and other property of whatever kind in such Treasurer's possession or under such Treasurer's control belonging to the Society. Notwithstanding the foregoing, with the approval of the Board of Trustees, the Treasurer shall delegate such duties and responsibilities incident to the office as the Board of Trustees may deem appropriate.

## ARTICLE 8

### Committees

**Section 8.1 Committees of the Board of Trustees.** The Board of Trustees may create one or more committees of the Board and appoint Trustees to serve on the committee or committees. Each committee may exercise the authority of the Board of Trustees to the extent permitted by law and as specified by the Board of Trustees or in the Articles of Incorporation or these Bylaws, but the designation and appointment of any such committee and the delegation thereto of authority shall not operate to relieve the Board of Trustees, or any individual Trustee, of any responsibility imposed upon it or him or her by law. Each such committee shall have three (3) or more Trustees as members and all committee members shall serve at the pleasure of the Board of Trustees.

**Section 8.2 Action of Committees of the Board of Trustees.** A majority of a committee of the Board of Trustees shall constitute a quorum. The act of a majority of committee members present and voting at a committee meeting at which a quorum is present shall be the act of the committee. No member of such committee of the Board of Trustees may act by proxy and, to the extent provided in these Bylaws for presumption of assent of Trustees, assent is presumed for committee members. A committee member may participate in and act at any meeting through the use of a conference telephone or other similar communications equipment, and the committee may act by unanimous consent in writing without a meeting, in the manner provided by these Bylaws for the Board of Trustees.

### **Section 8.3 Standing Committees of the Board.**

(a) The Executive Committee shall be composed of the Immediate Past President or President-Elect, President and Treasurer. The Executive Committee shall be empowered to act on behalf of the Board of Trustees as may be necessary between meetings of the Board. The President will chair the Executive Committee.

(b) The Nominating Committee shall be composed of the Immediate Past President or President-Elect and two (2) additional Trustees appointed by the President. The Nominating Committee will be responsible for developing a list of potential candidates to be recommended to the NCCPA for all Board of Trustee positions. The Immediate Past President or President-Elect will chair the Nominating Committee.

(c) The Board of Trustees may establish and appoint such other committees as may be necessary to carry out the business of the Society.

**Section 8.4 Advisory Committees.** The Board of Trustees may create one or more advisory committees or other advisory bodies and appoint persons to such advisory committees or bodies who need not be Trustees. Such advisory committees or bodies may not act on behalf of the Society or bind it to any action but may make recommendations to the Board of Trustees or to the officers.

## ARTICLE 9

### Sponsors

**Section 9.1 Sponsors.** The Board of Trustees may recognize a group of Sponsors of the Society pursuant to policies, procedures, and requirements established by the Board.

**Section 9.2 Sponsorship.** Sponsorship of the Society is open to individuals, corporate, professional, academic, institutional and philanthropic organizations desirous of furthering the Society's purposes. All contributors to the Society will be identified as Sponsors.

**Section 9.2 Fees.** Academic and institutional organizations shall be subject to an Educational Research Fee as determined by the Board of Trustees.

**Section 9.3 Legacy Circle Sponsors.** Legacy Circle Sponsors are selected by the Board of Trustees as individuals of distinction who have rendered outstanding service to the physician assistant profession and the profession's efforts to benefit the public.

## ARTICLE 10

### Administration, Contracts and Financial Transactions

**Section 10.1 Executive Director/CEO.** The Board of Trustees of the Society shall employ the President/CEO of the NCCPA to serve as Executive Director/CEO of the Society. That individual, or his or her delegate, shall be responsible for the administration and operation of the Society, and shall assume such other duties as are assigned by the Board.

**Section 10.2 Contracts.** The Board of Trustees may authorize any officer or officers, agent or agents of the Society to enter into any contract or execute and deliver any instrument in the name of and on behalf of the Society, and such authority may be general or confined to specific instances.

**Section 10.3 Loans.** No loans shall be contracted on behalf of the Society and no evidences of indebtedness shall be issued in the name of the Society unless authorized by a resolution of the Board of Trustees or by action of a duly empowered committee of the Board of Trustees. Such authority to make loans may be general or confined to specified instances. No loan shall be made by the Society to a Trustee or officer of the Society.

**Section 10.4 Checks, Drafts, Etc.** All checks, drafts or other orders for the payment of money, notes or other evidence of indebtedness, issued in the name of the Society, shall be signed by such officer or officers, agent or agents, employee or employees of the Society and in such manner as shall from time to time be determined by resolution of the Board of Trustees or by action of a duly empowered committee of the Board of Trustees. In the absence of such determination, such instruments may be signed by the Treasurer and countersigned by one other officer.

**Section 10.5 Deposits.** All funds of the Society shall be deposited from time to time to the credit of the Society in such banks, trust companies, or other depositories as the Board of Trustees may select.

**Section 10.6 Gifts.** The Board of Trustees may accept on behalf of the Society any contribution, gift, grant, bequest or devise for the general purposes or for any special purpose of the Society.

## **ARTICLE 11**

### **Records**

The Society shall keep correct and complete books and records of account and shall also keep minutes of the proceedings of the NCCPA, acting as the Sole Member of the Society, Board of Trustees, and committees having any authority of the Board of Trustees, and shall keep at its registered office or principal office a record giving the name and address of the NCCPA, Trustees and committee members. All books and records of the Society may be inspected by the NCCPA, by any Trustee, or by the NCCPA's or Trustee's agent or attorney for any proper purpose at any reasonable time.

## **ARTICLE 12**

### **Fiscal Year**

The fiscal year of the Society shall be the calendar year.

## **ARTICLE 13**

### **Seal**

The Board of Trustees may provide a corporate seal which shall include the name "Society for The Preservation of Physician Assistant History" or "PA History Society".

## **ARTICLE 14**

### **Notices**

**Section 14.1 Manner of Notice.** Whenever under the provisions of law, the Articles of Incorporation or these Bylaws, notice is required to be given the NCCPA or to any Trustee or member of any committee designated by the Board of Trustees, it shall not be construed to require personal delivery. Such notice may be given in writing by depositing it in a sealed envelope in the United States mail, postage prepaid and addressed to the NCCPA, Trustee or committee member at its/his/her address as it appears on the books of the Society, and such notice shall be deemed to be given at the time when it is thus deposited in the United States mail; or such notice may be given in writing by any other means, including by electronic transmission, and if given by such other means, shall be deemed given when received. Such requirement for notice shall be deemed satisfied, except in case of meetings of the NCCPA, Trustees or committees of the Board of Trustees with respect to which written notice is required by law, if actual notice is received orally or in writing by the person entitled thereto as far in advance of the event with respect to which notice is given as the minimum notice period required by law, the Articles of Incorporation or these Bylaws.

**Section 14.2 Waiver of Notice.** Whenever any notice is required to be given by law, by the Articles of Incorporation or by these Bylaws, a waiver thereof in writing signed by the person or persons entitled to such notice, whether before or after the time stated therein, shall be deemed equivalent to the giving of such notice. Attendance at any meeting shall constitute waiver of notice thereof unless the person attends the meeting for the express purpose of objecting to the holding of the meeting because proper notice was not given.

## **ARTICLE 15**

### **Indemnification and Insurance**

Each person who at any time is or shall have been a Trustee, officer, employee or agent of the Society or is or shall have been serving at the request of the Society as a Trustee, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise, shall be indemnified by the Society in accordance with and to the full extent permitted by the Act, as in effect at the time of adoption of these Bylaws or as amended from time to time, and by any subsequent North Carolina not for profit corporation law. The foregoing right of indemnification shall not be deemed exclusive of any other rights to which a person seeking indemnification may be entitled under any bylaw, agreement, vote of disinterested Trustees, or otherwise. If authorized by the Board of Trustees, the Society may purchase and maintain insurance on behalf of any person to the full extent permitted by the Act, as in effect at the time of adoption of these Bylaws or as amended from time to time, and by any subsequent North Carolina not for profit corporation law.

## **ARTICLE 16**

### **Dissolution**

Upon the dissolution of the Society, with the consent and approval of the NCCPA, the Board of Trustees shall make provision for the payment, satisfaction, and discharge of all of the liabilities and obligations of the Society, and shall return, transfer, or convey any assets held by the Society upon a condition requiring return, transfer, or conveyance by reason of the dissolution. Thereafter, the Board shall transfer or convey the remaining assets of the Society to such organization or organizations organized and operated exclusively for charitable, religious, scientific, literary, or educational purposes as shall at the time qualify as an exempt organization or organizations under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended (or corresponding provision of any future United States internal revenue law), in such manner as the Board of Trustees shall determine pursuant to a plan of distribution adopted by the Board. Any such assets not so disposed of shall be disposed of by the Court of general jurisdiction of the county in which the principal office of the Society is then located, exclusively for such purposes or to such organization or organizations, as said Court shall determine, which are organized and operated exclusively for such purposes.

## **ARTICLE 17**

### **Amendment**

Except for the provisions of Article 6 and this Article 17 of these Bylaws, which may be amended only in writing by the NCCPA, a majority of the Board of Trustees present at a properly convened meeting at which a quorum is present and for which written notice of the meeting is delivered to all Trustees at least thirty (30) days prior to the meeting, may alter, amend, or repeal these Bylaws or adopt new Bylaws, provided that the resulting Bylaws of the Society are consistent with the law and the Articles of Incorporation.

Last Amended: March 9, 2013

\_\_\_\_\_ Date: \_\_\_\_\_

Karen Mulitalo, MPAS, PA-C  
Secretary/Treasurer, PAHx Society

**Presidents of the PA History Society  
2002-2017**



**J. Jeffery Heinrich, EdD, PA-C  
2002-2003**



**Ron Nelson, PA-C  
2003-2004**



**J. Dennis Blessing, Ph.D., PA-C  
2004-2005**



**Ruth Ballweg, MPA, PA-C  
2005-2006 & 2008-2009**



**Pam Moyers Scott, MPAS, PA-C  
2006-2007**



**Richard Dehn, MPA, PA-C  
2007-2008**



**William H. Marquardt, MA, PA-C  
2010-2011**



**Thomas E. Piemme, MD  
2012-2013**



**Alfred M. Sadler, Jr. MD  
2014-2015**



**Karen Mulitalo, MPAS, PA-C  
2016-2017**

<b>Years</b>	<b>Presidents</b>
2002-2003	J. Jeffery Heinrich, EdD, PA-C
2003-2004	Ron Nelson, PA-C
2004-2005	J. Dennis Blessing, PhD, PA-C
2005-2006	Ruth Ballweg, MPA, PA-C
2006-2007	Pam Moyers Scott, MPAS, PA-C
2007-2008	Richard Dehn, MPA, PA-C
2008-2009	Ruth Ballweg, MPA, PA-C
2010-2011	William Marquardt, MA, PA-C
2012-2013	Thomas E. Piemme, MD
2014-2015	Alfred M. Sadler, Jr. MD
2016-2017	Karen Mulitalo, MPAS, PA-C

## Directors of the PA History Society 2002-2017



**Reginald Carter, Ph.D., PA**  
2002-2007



**Kevin Bayes, BBE**  
2007-2010



**Lori Leal, MBA, CPA**  
2011-2012



**Lori Konopka-Sauer, BS**  
2012-

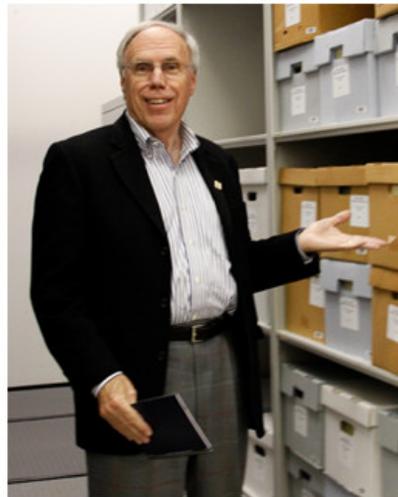
**Years**  
2002-2007  
2007-2010  
2011-2012  
2012-

**Directors**  
Reginald Carter, PhD, PA  
Kevin Bayes, BBE  
Lori Leal, MBA, CPA  
Lori Konopka-Sauer, BS

## Historians of the PA History Society 2002-2017



**Reginald Carter, Ph.D., PA**  
2002-2007



**Alfred Sadler, MD**  
2010-2011



**Ruth Ballweg, MPA, PA-C**  
2012-

**Year**  
2002-2007  
2010-2011  
2012-

**Historians**  
Reginald Carter, PhD, PA  
Alfred Sadler, MD  
Ruth Ballweg, MPA, PA-C

## Archivists of the PA History Society 2002-2017



**Mira Waller, BS, MLS  
2004-2006**



**Adonna Thompson, BA, MLS  
2006-2008**



**Leila Ledbetter, BS, MLIS  
2008-2011**



**Jeff Martineck, BS  
2013-2015**



**Cory Faulkner, MLIS  
2015-2016**



**Michelle Schabowski, MSIS  
2016-**

<b>Years</b>	<b>Archivists</b>
2004-2006	Mira Waller, BS, MLS
2006-2008	Adonna Thompson, BA, MLS
2008-2011	Leila Ledbetter, BS, MLIS
2013-2015	Jeff Martineck, BS
2015-2016	Cory Faulkner, MLIS
2016-	Michelle Schabowski, MSIS

## LIST OF ADVISORS AND BOARD MEMBERS 2000-2017

### Physician Assistant History Office

#### Board of Advisors October 2000

<b>Name</b>	<b>Position</b>	<b>Affiliation</b>
James F. Gifford, Jr., PhD	Archivist/Historian	Duke University Medical Center
Eugene S. Schneller, PhD	Medical Sociologist	Arizona State University
J. Jeffery Heinrich, EdD, PA-C*	AAPA Archivist and Advisor	George Washington University
Ruth Ballweg, MPA, PA-C	APAP Advisor	University of Washington
Ron Nelson, PA-C	AAPA Advisor	Central Michigan University
Elaine E. Grant, MPH, PA-C	NCCPA Advisor	Yale University
Donald M. Pedersen, PhD, PA-C	Member-at-Large	University of Utah
William D. Stanhope, MS, PA-C	Member-at-Large	Touro University Mare Island, Vallejo, CA
* Chair		

#### Board of Advisors July 2001

<b>Name</b>	<b>Position</b>	<b>Affiliation</b>
Eugene S. Schneller, PhD.	Medical Sociologist	Arizona State University
J. Jeffery Heinrich, EdD, PA-C*	AAPA Archivist and Advisor	George Washington University
Ruth Ballweg, MPA, PA-C	APAP Advisor	University of Washington
Glen Combs, MA, PA-C	APAP Advisor	Wake Forest University
Ron Nelson, PA-C	AAPA Advisor	Central Michigan University
Elaine E. Grant, MPH, PA-C	NCCPA Advisor	Yale University
Donald M. Pedersen, PhD, PA-C	PA Foundation Advisor	University of Utah
William D. Stanhope, MS, PA-C	Member-at-Large	Touro University Mare Island, Vallejo, CA
* Chair		

## Society for the Preservation of Physician Assistant History

### Board of Directors 2002-2003

<b>Name</b>	<b>Position</b>	<b>Affiliation</b>
J. Jeffery Heinrich, EdD, PA-C	President	George Washington University
Ron Nelson, PA-C	President-Elect	Central Michigan University
Ruth Ballweg, MPA, PA-C	Secretary	University of Washington
Glen Combs, MA, PA-C	Treasurer	Wake Forest University School of Medicine
Elaine Grant, MPH, PA-C	Member at Large	Yale University
Donald Pedersen, PhD, PA-C	Member at Large	University of Utah
Eugene Schneller PhD	Member at Large	Arizona State University
William Stanhope, MS, PA-C	Member at Large	Touro University Mare Island, Vallejo, CA
Ryan Brainard, PA-S	PA Student	George Washington University

### Board of Directors 2003-2004

<b>Name</b>	<b>Position</b>	<b>Affiliation</b>
Ron Nelson, PA-C	President	Central Michigan University
J. Dennis Blessing, PhD, PA	President Elect	University of Texas @ San Antonio
J. Jeffery Heinrich, EdD, PA-C	Immediate Past-President	George Washington University
Ruth Ballweg, MPA, PA-C	Secretary	University of Washington
Glen Combs, MA, PA-C	Treasurer	Grand Valley State University
Elaine Grant, MPH, PA-C	Member at Large	Yale University
Donald Pedersen, PhD, PA-C	Member at Large	University of Utah
Eugene Schneller, PhD	Member at Large	Arizona State University
William Stanhope, MS, PA-C	Member at Large	St. Louis University
Brenda Nichols, PAS	SAAPA Student Representative	George Washington University

### Board of Directors 2004-2005

<b>Name</b>	<b>Position</b>	<b>Affiliation</b>
J. Dennis Blessing, PhD, PA-C	President	Univ. Texas Health Science Center
Ruth Ballweg, MPA, PA-C	President-Elect	University of Washington
Ron Nelson, PA-C	Past President	Central Michigan University
Gloria M. Stewart, EdD, PA-C	Secretary	Marietta College
Glen E. Combs, MA, PA-C	Treasurer	Grand Valley State University
Elaine E. Grant, MPH, PA-C	Member at Large	Yale University
Donald Pedersen, PhD, PA-C	Member at Large	University of Utah
Carl E. Fasser, PA-C	Member at Large	Baylor College of Medicine
Randy D. Danielsen, PhD, PA-C	Member at Large	A.T. Still University of Health Sciences
Pam Scott, MPAS, PA-C	AAPA Member at Large	Private Practice
Lauren Feldsott, PAS	SAAAPA Member at Large	Quinnipiac University

### **Board of Directors 2005-2006**

<b>Name</b>	<b>Position</b>	<b>Affiliation</b>
Ruth Ballweg, MPA, PA-C	President	University of Washington
Pam Scott, MPAS, PA-C	President Elect	Private Practice
J. Dennis Blessing, PhD, PA	Past President	Univ. Texas Health Science Center
Gloria M. Stewart, EdD, PA-C	Secretary	Marietta College
Glen E. Combs, MA, PA-C	Treasurer	Eastern Virginia Medical School
Carl E. Fasser, PA-C	Member at Large	Baylor College of Medicine
Randy D. Danielsen, PhD, PA-C	Member at Large	A.T. Still University of Health Sciences
James F. Cawley, MPH, PA-C	Member at Large	George Washington University
Elizabeth (Libby) A. Coyte, PA-C	Member at Large	Private Practice
Gary Jordan, PAS	SAAAPA Member at Large	South University PA Program

### **Board of Directors 2006-2007**

<b>Name</b>	<b>Position</b>	<b>Affiliation</b>
Pam Scott, MPAS, PA-C	President	Private Practice
Richard Dehn, MPA, PA-C	President Elect	University of Iowa
Ruth Ballweg, MPA, PA-C	Past President	University of Washington
Judith E. Colver, MMS, PA-C	Secretary	University of Texas HSC at San Antonio
Glen E. Combs, MA, PA-C	Treasurer	Private Practice
Glenn Forister, MPAS, PA-C	Member at Large	University of Texas HSC at San Antonio
Richard Rahr, EdD, PA-C	Member at Large	Univ. of Texas Medical Branch – Galveston
James F. Cawley, MPH, PA-C	Member at Large	George Washington University
Elizabeth (Libby) A. Coyte, PA-C	Member at Large	Private Practice
Tiffany Perkins, PAS	SAAAPA Member at Large	Saint Louis University PA Program

### **Board of Directors 2007-2008**

<b>Name</b>	<b>Position</b>	<b>Affiliation</b>
Richard Dehn, MPA, PA-C	President	University of Iowa
Pam Scott, MPAS, PA-C	Past President	Private Practice
Judith E. Colver, MMS, PA-C	Secretary/Treasurer	University of Texas HSC at San Antonio
Ruth Ballweg, MPA, PA-C	Member at Large	University of Washington
Glenn Forister, MPAS, PA-C	Member at Large	University of Texas HSC at San Antonio
Richard Rahr, EdD, PA-C	Member at Large	Univ. of Texas Medical Branch – Galveston
Bud Shelton, PA-C	Member at Large	Private Practice
Carl Toney, PA	Member at Large	University of New England
Kathy Pedersen, MPAS, PA-C	Member at Large	University of Utah PA Program

### **Board of Trustees 2009**

<b>Name</b>	<b>Position</b>	<b>Affiliation</b>
Ruth Ballweg, PA-C, MPA	President	University of Washington
Richard W. Dehn, PA-C, MPA	Past President	University of Iowa
Judith E. Colver, MMS, PA-C	Secretary/Treasurer	University of Texas HSC at San Antonio
William H. Marquardt, MA, PA-C	Trustee	Nova Southeastern Univ.-Ft. Lauderdale, FL
Daniel Lee McNeill, PhD, PA-C	Trustee	University of Oklahoma
Gretchen M. Paruch, MHS, PA-C	Trustee	Salus University
Kathy Jane Pedersen, PA-C, MPAS	Trustee	University of Utah
Delmer Lee Shelton, PA-C	Trustee	Private Practice
Carl Milton Toney, PA	Trustee	University of New England
Bill Leinweber	Ex-Officio Member	Vice President and CEO AAPA

### **Board of Trustees 2010**

<b>Name</b>	<b>Position</b>	<b>Affiliation</b>
William H. Marquardt, MA, PA-C	President	Nova Southeastern Univ.-Ft. Lauderdale, FL
Ruth Ballweg, MPA, PA-C	Past President	University of Washington
Judith E. Colver, MMS, PA-C	Secretary/Treasurer	University of Texas HSC at San Antonio
F.J. "Gino" Gianola, PA	Trustee	University of Washington
P. Rea Katz, MS, PA-C	Trustee	Rosalind Franklin University of Med & Sci
Daniel Lee McNeill, PhD, PA-C	Trustee	University of Oklahoma
Gretchen M. Paruch, MHS, PA-C	Trustee	Salus University
Thomas E. Piemme, MD	Trustee	Retired
Alfred M. Sadler, Jr. MD	Trustee	Private Practice
Bill Leinweber	Ex-Officio Trustee	Executive Vice President and CEO AAPA

### **Board of Trustees 2011\***

<b>Name</b>	<b>Position</b>	<b>Affiliation</b>
William H. Marquardt, MA, PA-C	President	Nova Southeastern Univ.-Ft. Lauderdale, FL
Thomas E. Piemme, MD	President Elect	Retired
Judith E. Colver, MMS, PA-C	Secretary/Treasurer	University of Texas HSC at San Antonio
F.J. "Gino" Gianola, PA	Trustee	University of Washington
P. Rea Katz, MS, PA-C	Trustee	Rosalind Franklin University of Med & Sci
Daniel Lee McNeill, PhD, PA-C	Trustee	University of Oklahoma
Gretchen M. Paruch, MHS, PA-C	Trustee	Salus University
Alfred M. Sadler, Jr. MD	Trustee	Private Practice

**\* Transitional Year from AAPA to NCCPA**

### **Board of Trustees 2012**

<b>Name</b>	<b>Position</b>	<b>Affiliation</b>
Thomas E. Piemme, MD	President	Retired
William H. Marquardt, MA, PA-C	Past President	Nova Southeastern Univ.-Ft. Lauderdale, FL
Judith E. Colver, MMA, PA-C	Secretary/Treasurer	University of Texas HSC at San Antonio
Ann Bliss, RN, MSW	Trustee	Retired
F.J. Gianola, PA-C	Trustee	University of Washington
Rea Katz, PhD, PA-C	Trustee	Rosalind Franklin University of Med & Sci
Karen Mulitalo, MPAS, PA-C	Trustee	University of Florida College of Medicine
Gretchen M. Paruch, MHS, PA-C	Trustee	Sullivan University
Alfred M. Sadler, Jr., MD	Trustee	Private Practice
William D. Stanhope, MS, PA	Trustee	Retired
Pam Dean, MBA	Ex-Officio Trustee	Executive Director and Acting CEO NCCPA
Barbara Barzansky, PhD, MHPE	Ex-Officio Trustee	Past Chair NCCPA

### **Board of Trustees 2013**

<b>Name</b>	<b>Position</b>	<b>Affiliation</b>
Thomas E. Piemme, MD	President	Retired
Alfred M. Sadler, Jr. MD	President Elect	Private Practice
Karen Mulitalo, MPAS, PA-C	Secretary/Treasurer	University of Florida College of Medicine
Ann Bliss, RN, MSW	Trustee	Retired
F.J. Gianola, PA-C	Trustee	University of Washington
Rea Katz, PhD, PA-C	Trustee	Rosalind Franklin University of Med & Sci
Gretchen M. Paruch, MHS, PA-C	Trustee	Sullivan University
Raisa Polacek, MPAS, PA-C	Trustee	Private Practice
William H. Marquardt, MA, PA-C	Trustee	Nova Southeastern Univ.-Ft. Lauderdale, FL
William D. Stanhope, MS, PA	Trustee	Retired
Pam Dean, MBA	Ex-Officio Trustee	Executive Director and Acting CEO NCCPA

### **Board of Trustees 2014**

<b>Name</b>	<b>Position</b>	<b>Affiliation</b>
Alfred M. Sadler, Jr. MD	President	Private Practice
Thomas E. Piemme, MD	Immediate Past President	Retired
Karen Mulitalo, MPAS, PA-C	Secretary/Treasurer	University of Florida College of Medicine
F.J. Gianola, PA-C	Trustee	University of Washington
William H. Marquardt, MA, PA-C	Trustee	Nova Southeastern Univ.-Ft. Lauderdale, FL
Gretchen M. Paruch, MHS, PA-C	Trustee	Sullivan University
Raisa Polacek, MPAS, PA-C	Trustee	Private Practice
Gloria Stewart, EdD, PA	Trustee	Retired
Mary Warner, MMSc, PA-C	Trustee	Boston University
Dawn Morton-Rias, EdD, PA-C	Ex-Officio Trustee	Executive Director and CEO NCCPA

### **Board of Trustees 2015**

<b>Name</b>	<b>Position</b>	<b>Affiliation</b>
Alfred M. Sadler, Jr. MD	President	Private Practice
Gloria Stewart, EdD, PA	President Elect	Retired
Karen Mulitalo, MPAS, PA-C	Secretary/Treasurer	University of Florida College of Medicine
Marilyn H. Fitzgerald	Trustee	Retired/Honorary PA
Deborah Atherton Gerbert, MS, PA-C	Trustee	Private Practice
F.J. Gianola, PA-C	Trustee	University of Washington
Thomas E. Piemme, MD	Trustee	Retired
Raisa Polacek, MPAS, PA-C	Trustee	Private Practice
Maryann F. Ramos, MPH, PA	Trustee	Retired
Mary Warner, MMSc, PA-C	Trustee	Boston University
Robert Wooten, PA-C, DFAAPA	Trustee	Private Practice
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Dawn Morton-Rias, EdD, PA-C	Ex-Officio Trustee	Executive Director and CEO NCCPA

## FOUNDING MEMBERS OF THE PA HISTORY SOCIETY

We want to thank the following group of people. These are the individuals who joined the PA History Society during its first year of existence, from May 2002-May 2003 - They are considered the founding members of the Society.

Frank Acevedo, MS, RPA- C	Eugene Jones, PhD, PA-C
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Edward Woodford, PA-C  
Mildred Woody, BS  
Mark Zellmer, MA, PA-C

### List of Publications by Society Historians, Board Members and Friends 2000 to 2017

*The following is a list of publications written or co-authored by the Society's Historians, Archivists, Staff, Board Members and by individuals closely aligned to the Society's mission. The publications are listed alphabetically and chronologically by primary author's name. Publications cover a span of 16 years from the time the PA History Project began to today. A list of articles submitted for publication in 2017, during the PA Profession's 50<sup>th</sup> Anniversary, is attached at the end.*

#### Books and Book Chapters:

Piemme, T. E., Sadler, A. M., Jr., Carter, R. D., & Ballweg, R. (2013). *The physician assistant: An illustrated history*. Gilbert, AZ: Acacia Publishing, Inc.

Ballweg, R. (2016). *Images of America: The MEDEX Northwest Physician Assistant Program*. Charleston, SC: Arcadia Publishing.

Ballweg, R. (2008). History of the profession. In *Physician assistant: A guide to clinical practice* (4th, 5th, and 6<sup>th</sup> eds). Philadelphia, PA: Elsevier/W.B. Saunders.

Ballweg, R. (2010). Who and how: Physician assistant educational issues in primary care. In L. Cronenwett, V. Dzau, B. Culliton, & S. Russell (Eds.), *Who will provide primary care and how will they be trained* (pp. 215-224). Durham, NC: Josiah Macy, Jr. Foundation.

#### Journal Articles:

Ballweg, R., Wick, K. H., & Johnston, J. (2003). A 15-year history of federal grants to MEDEX Northwest. *Perspective on Physician Assistant Education, 14*(2), pp. 88–95.

Ballweg, R. (2003). Federal funding of the physician assistant profession [Editorial]. *Perspective on Physician Assistant Education, 14*(1), pp. 4–5.

Ballweg, R. & Wick, K. H. (2007). MEDEX Northwest: Workforce innovations. *Journal of Physician Assistant Education, 18*(3), pp. 30–39.

Ballweg, R. (2015). PA education and accreditation. *The Journal of the Indian PA Academy, 1*(2).

Ballweg, R. (2015). A summary of U.S. PA history. *The Journal of the Indian PA Academy, 1*(2).

Bushardt, R. & Ballweg, R. (2016). 50<sup>th</sup> anniversary PA editorial. *Journal of the American Academy of Physician Assistants, 29*(10), pp. 11-12.

Carter, R. D. (2000). Office to study, preserve and present the history of the physician assistant profession. *Perspective on Physician Assistant Education, 11*(3), pp. 185-187.

- Carter, R. D. & Strand, J. (2000). Physician assistants: A young profession celebrates the 35th anniversary of its birth in North Carolina. *North Carolina Medical Journal*, 61(5), pp. 249-256.
- Carter, R. (2001). Physician assistant history feature: From the military corpsmen ranks. *Perspective on Physician Assistant Education*, 12(2), pp. 130-132.
- Carter, R. D. & Holt, M. (2002). The day NBC came to the hills of West Virginia. *Perspective on Physician Assistant Education*, 13(1), pp. 48-51.
- Carter, R. D. & Fasser, C. (2003). The American Registry of Physicians' Associates: Forerunner of the Association of Physician Assistant Programs. *Perspective on Physician Assistant Education*, 14(2), pp. 114-115.
- Carter, R. D. (2008). People v. Whittaker: The trial and its aftermath in California. *Journal of Physician Assistant Education*, 19(2), pp. 44-51.
- Colver, J., Blessing, J. D. & Hinojosa, J. (2007). Military physician assistants: Their background and education. *Journal of Physician Assistant Education*, 18(3), pp. 40-45.
- Estes, E. H. & Carter, R. D. (2005). Accommodating a new medical profession: The history of physician assistant regulatory legislation in North Carolina. *North Carolina Medical Journal*, 66(2), pp. 103-107.
- Evans, T. C., Wick, K. H., Brock, D. M., Schaad, D. C., & Ballweg, R. (2006). Academic degrees and clinical practice characteristics: The University of Washington Physician Assistant Program: 1969–2000. *Journal of Rural Health*, 22(3), pp. 212–219.
- Harbert, K. (2007). The creation of God Loves a Grunt. *Journal of Physician Assistant Education*, 18(4), pp. 59-62.
- Heinrich, J. J. (2001). A new physician assistant society. *Perspective on Physician Assistant Education*, 12(4), pp. 286.
- Hooker, R., Carter, R. D., & Cawley, J. (2004). The history and role of the National Commission on Certification of Physician Assistants. *Perspective on Physician Assistant Education*, 15(1), pp. 8-15.
- Joseph, B. & Carter, R. D. (2007). Merger of the Academy and College. *Journal of Physician Assistant Education*, 17(4), pp. 57-58.
- Larson, E. H., Coerver, D. A., Wick, K. H., & Ballweg, R. (2011). Physician assistants in orthopedic practice. *Journal of Allied Health*, 40(4), pp. 174-180.
- Marzucco, J., Hooker, R., & Ballweg, R. (2013). A history of the Alaska physician assistant, 1970-1980. *Journal of the American Academy of Physician Assistants*, 26(12), pp. 45-51.

- Pedersen, D., Pedersen, K., & Barker, D. S. (2015). Rainforest physician assistants—The Papua New Guinea Health Extension Officer: An international physician assistant analogue. *Journal of Physician Assistant Education, 26*(3), pp. 155-158.
- Sadler, A. M., Jr. (2015). Physician assistant (PA) training in the United States - with a surgical emphasis. *The Japanese Journal of Surgery, 116*(2), pp. 133-138.
- Sadler, A. M., Jr. (2015). Physician assistants in the United States - Lessons learned. *The Japanese Journal of Surgery, 116*(3), pp. 201-204.
- Sadler, A. M., Jr. (2017). Collaborating with PAs for more than 48 years. *Journal of the American Academy of Physician Assistants, 30*(1), pp. 8–10.
- Scott, P., Fasser, C., & Carter, R. D. (2005). The importance of teaching professional history to PA students. *Perspective on Physician Assistant Education, 16*(1), pp. 55-56.
- Strand, J. (2006). The Practicante: Puerto Rico - Physician assistant prototype. *Journal of Physician Assistant Education, 17*(2), pp. 60-62.

#### **Professional Magazine Articles:**

- Carter, R. D., Scott, P., & Thompson, A. (2006). Who played by these rules? *Advance for Physician Assistants, 14*(11-12), pp. 14.
- Carter, R. D. (2007). Purser Mates to Marine PAs? *Advance for Physician Assistants, 15*(1-2), pp. 14.
- Carter, R. D. (2007). The American College of Physician Assistants? *Advance for Physician Assistants, 15*(3), pp. 13.
- Carter, R. D. & Thompson, A. (2007). The AAPA goes public. *Advance for Physician Assistants, 15*(7-8), pp. 11.
- Carter, R. D. & Thompson, A. (2007). CCOW for local leaders. *Advance for Physician Assistants, 15*(9), pp. 11.
- Carter, R. D. & Thompson, A. (2007). Profiling PA programs. *Advance for Physician Assistants, 15*(10), pp. 11.
- Carter, R. D. & Thompson, A. (2007). PAs in the driver's seat. *Advance for Physician Assistants, 15*(11-12), pp. 11.
- Scott, P. & Carter, R. D. (2005). What is a physician assistant? *Advance for Physician Assistants, 13*(3), pp. 16.
- Scott, P. & Carter, R. D. (2005). What is this ticket for? *Advance for Physician Assistants, 13*(5-6), pp. 15.
- Scott, P. (2005). What is wrong with this picture? *Advance for Physician Assistants, 13*(9), pp. 14.

- Scott, P. & Carter, R. D. (2005). What is this group? *Advance for Physician Assistants*, 13(11-12), pp. 15.
- Scott, P. & Carter, R. D. (2006). APAP's ghost? *Advance for Physician Assistants*, 14(1-2), pp. 20.
- Scott, P. (2006). What is this building? *Advance for Physician Assistants*, 14(3), pp. 18.
- Scott, P. & Carter, R. D. (2006). What is this button? *Advance for Physician Assistants*, 14(4), pp. 12.
- Scott, P. (2006). Can this be the House of Delegates? *Advance for Physician Assistants*, 14(5-6), pp. 16.
- Scott, P. & Carter, R. D. (2006). What is this exam? *Advance for Physician Assistants*, 14(7-8), pp. 14.
- Scott, P. (2006). PA Day: Just one day? *Advance for Physician Assistants*, 14(10), pp. 13.
- Scott, P., Carter, R. D., & Thompson, A. (2007). An early "Look" at PAs. *Advance for Physician Assistants*, 15(4), pp. 14.
- Piemme, T. E., & Sadler, A. M., Jr. (2012). Physician assistant: A respected and unique brand. *PA Professional*, 4(1), pp. 26-27.
- Piemme, T. E., & Sadler, A. M., Jr. (2013). The vagabond apostrophe. *PA Professional*, 4(5), pp. 52-53.

### **Submitted for Publication in 2017:**

- Ballweg, R. & Hooker, R. (2017). Int'l PA educational development. *Journal of Physician Assistant Education*. Article submitted for publication.
- Ballweg, R. & Kerlen, E. (2017). Best practices in PA global development. *Journal of the American Academy of Physician Assistant*. Article submitted for publication.
- Carter, R. D., Ballweg, R., & Konopka-Sauer, L. (2017). Preserving 50 years of physician assistant history. *Journal of Physician Assistant Education*. Article submitted for publication.
- Carter, R. & Ballweg, R. (2017). PAs in the popular media. *Journal of the American Academy of Physician Assistants*. Article submitted for publication.
- Combs, J. & Pedersen, D. (2017). Crafting a profession: Moving from innovative model programs to a successful national. *Journal of Physician Assistant Education*. Article submitted for publication.
- Dehn, R. & Cawley, J. (2017). Impact of PA research on education. *Journal of Physician Assistant Education*. Article submitted for publication.
- Hooker, R. & Ballweg, R. (2017) Global spread of PA education: A half century of observations. *Journal of Physician Assistant Education*. Article submitted for publication.
- Kerlen, A. & Ballweg, R. (2017). One PA's experience in three countries. *Journal of the American Academy of Physician Assistants*. Article submitted for publication.

- Piemme, T. E. & Andrew, B. (2017). Innovative features of the first physician assistant examinations. *Journal of the American Academy of Physician Assistants*. Article submitted for publication.
- Ramos, M. & Mandel, E. (2017). Hurdles in New Jersey - The March on Trenton, and final legislation: A Story of 36 years of perseverance. *Journal of the American Academy of Physician Assistants*. Article submitted for publication.
- Sadler, A. M., Jr. & Piemme, T. E. (2017). The founding of the Physician Assistant Education Association and its role in the development of the PA profession. *Journal of Physician Assistant Education*. Article submitted for publication.
- Sadler, A. M., Jr. & Davis, A. (2017). The story behind how PAs became licensed to practice in the United States. *Journal of the American Academy of Physician Assistants*. Article submitted for publication.
- Sadler, A. M., Jr. & Ballweg, R. (2017). The importance of the National Registry for PAs in the United States and the utility of registries in other countries. *Journal of the American Academy of Physician Assistants*. Article submitted for publication.
- Warner, M. (2017). The modern role of the PA program medical director. *Journal of Physician Assistant Education*. Article submitted for publication.

## Photograph Gallery

### Meetings:



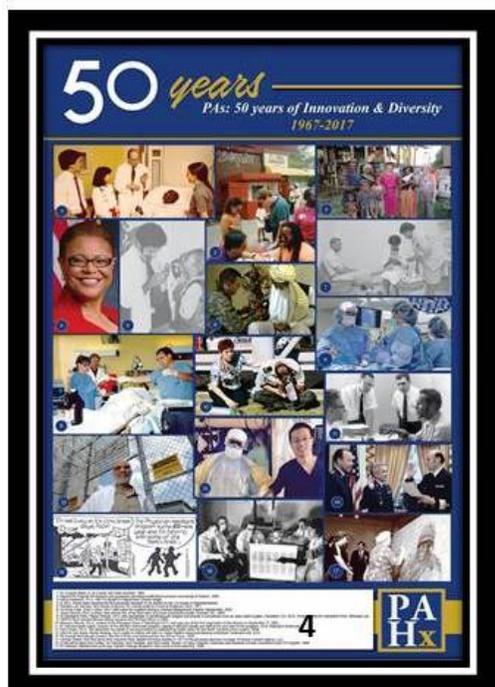
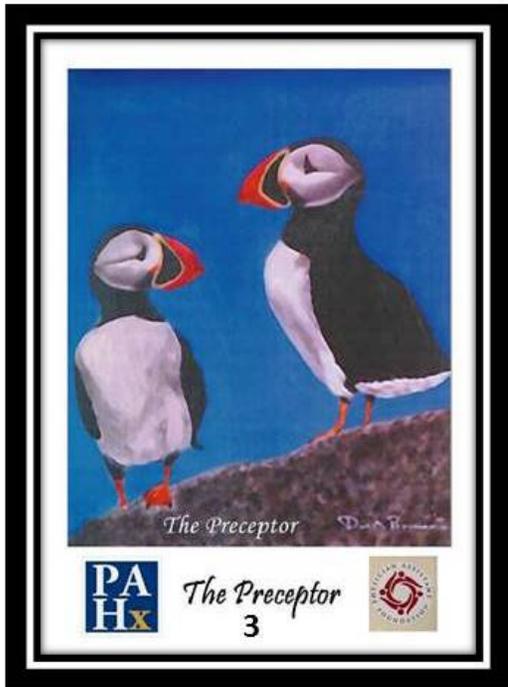
1. Cater, Ballweg and Stanhope at Society Display, Boston, MA, May 2002
2. Nelson Speaks to AAPA HOD with Combs, Grant & Blessing in background, Las Vegas, NV, June 2004
3. 2006 Society Board: Coyte, Perkins, Cawley, Moyers-Scott, Ballweg, Dehn, Colver & Carter, San Francisco, CA, May 2006
4. Johnston, Marquardt, Paruch, Ballweg and McNeil, San Antonio, TX, May 2008
5. 2016 Society Board: First two rows: Konopka-Sauer, Schabowski, Gerbert, Sadler, Jr., Mulitalo, Ramos, Fitzgerald, Davis, Ballweg; Back row: Wilson, Morton-Rias, Carter, Wooten; Johns Creek, GA.

**Stead Center Events:**



1. Mira Waller places photographs on Stead Office Museum Walls, Stead Center, Durham, NC January 2006
2. Pamela Moyers-Scott Speaks at Combat Medic Statue Dedication, Stead Center, Durham, NC, April 21, 2007
3. Alan Dippy, Preparator Nasher Museum of Art, Duke University, placed letters above the prints to read "Reflections - In Honor of Those Who Served, Stead Center, Durham, NC, September 25, 2006
4. Stead Family donated Blue Heron Statues from Stead's Lake Home to be placed into the Stead Center Garden, Durham, NC, 2007

Posters and Artwork:



1. Poster prepared for AAPA Annual Meeting in Philadelphia, PA, May 2007
2. Poster prepared for AAPA Annual Meeting in Philadelphia, PA, May 2007
3. Artwork created by Don Pedersen to raise funds for PAHx Society and PA Foundation, 2001
4. Poster prepared to Celebrate the PA Profession's 50th Anniversary, 2017

From the Archives:



1. New York License Plate, David Mittman Papers, 1970-1993, PAHx Society Archives, Johns Creek, GA.
2. Roberts Rules of Order Used during First AAPA Board Meeting. Gifted by William Vogler, 2006. PAHx Archives, Johns Creek, GA.
3. Scrapbook containing photographs, newspaper clipping, certificates and correspondence, Stephen Joyners Papers, 1964-1971, PAHx Society Archives, Johns Creek, GA.
4. Buzzer System used for the First Student College Bowl in 1991 donated by SAAPA. PAHx Society Archives, Johns Creek, GA.
5. Gavel used by William Stanhope, first President of the AAPA 1968-1971. William " Bill" Stanhope Papers, 1972-1985, 1996-1998, 2005. PAHx Society Archives, Johns Creek, GA